

Local Housing Strategy 2022-2027 Risk Analysis and Management

April 2022

Local Housing Strategy 2022-2027 Risk Analysis and Management



LHS Outcome	Risk Description	Risk Category	Uncontrolled Risk	Mitigation	Controlled Risk	Next Steps
1.1 People are prevented from becoming homeless	Risk that increasing cost-of-living will result in higher number of people becoming homeless	Risk to services/finance/peo ple	5 - Almost Certain 4 - Major 20 - High Risk	Provision of good quality information and advice at point of enquiry. Increase Housing First approach.	4 - Likely 4 - Major 16 - High Risk	RRTP Monitor levels of homelessness through HL1 Prevention Introduce a virtual housing access hub.
1.2 People are enabled to sustain their current accommodation	Risk that a lack of supported sustainable accommodation will result in higher number of people becoming homeless	Risk to services/finance/peo ple	4 - Likely 4 - Major 16 - High Risk	Enhanced interventions in PRS. Reprovision emergency accommodation to Rapid Access Accommodation	3 - Possible 4 - Major 12 - Medium Risk	RRTP Monitor levels of tenancy sustainment Monitor levels of temporary accommodation usage
1.2 People are enabled to sustain their current accommodation	Risk there is a lack of suitable accommodation available	Risk to services/finance/peo ple	5 - Almost Certain 4 - Major 20 - High Risk	Delivery of affordable housing programme and delivery of allocation quotas to homeless households – FC & RSL	4 - Likely 4 - Major 16 - High Risk	Monitor delivery of the affordable housing programme Monitor performance of ARC allocation quotas
1.3 People are provided with suitable and sustainable housing options	Risk that increased levels of homelessness reduces housing availability to new and transfer list applicants	Risk to people and services	5 - Almost Certain 4 - Major 20 - High Risk	Improvement of housing options advice and referral links to PRS	4 - Likely 3 - Moderate 12 - Medium Risk	Monitor performance of ARC allocations Develop Personal Housing Planning approach

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1.3 People are provided with suitable and sustainable housing options	Risk that people cannot sustain their tenancy resulting in homelessness if they are not given adequate advice and support	Risk to people and services	4 - Likely 3 - Moderate 12 - Medium Risk	Provision of good quality information and advice at point of enquiry	3 - Possible 2 - Minor 6 - Low Risk	Monitor performance of sustainment levels. Introduce a virtual housing access hub
2.1 People are provided with affordable housing appropriate to their need and demand	Risk that if affordable housing is not provided to those in greatest need people will continue to live in unsuitable accommodation	Risk to people	4 - Likely 4 - Major 16 - High Risk	Delivery of xxx affordable homes ambition. Delivery of xxx% wheelchair accessible affordable homes	3 - Possible 3 - Moderate 9 - Medium Risk	Performance monitoring of affordable housing programme and housing allocations. Provide an updated Strategic Housing Investment Plan 2023-28
2.1 People are provided with affordable housing appropriate to their need and demand	Risk that Net Zero adaptations will be required in due course if future-proofing is not carried out when building new affordable housing	Risk to finance and environment	4 - Likely 3 - Moderate 12 - Medium Risk	Delivery of Net Zero in new build housing where funding can be secured	3 - Possible 2 - Minor 6 - Low Risk	Performance monitoring of affordable housing programme



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3.1 People are offered appropriate housing options and support services to sustain their choice of living arrangements	Risk that people cannot sustain their tenancy if they are not given adequate support, due to level of staff skills and knowledge	Risk to people	4 - Likely 4 - Major 16 - High Risk	Provision of specialist housing and housing support	4 - Likely 3 - Moderate 12 - Medium Risk	Monitor performance of ARC sustainment levels
3.2 People are provided with housing adaptations to enable independent living	Risk that if people are not provided with required adaptations, they will be unable to sustain independent living and may result in more admissions to hospital/care homes	Risk to people	4 - Likely 4 - Major 16 - High Risk	Ensure best value in delivery of adaptation services. Proactive promotion of information	4 - Likely 3 - Moderate 12 - Medium Risk	Monitor performance of ARC adaptations services. Monitor housing requirements for people leaving hospital
4.1 People live in good quality housing conditions	Risk that people may be living in poor quality accommodation and are unable to raise funding to carry out repairs	Risk to people	4 - Likely 4 - Major 16 - High Risk	Provide advice and assistance to private owners	3 - Possible 4 - Major 12 - Medium Risk	Performance monitoring of private sector housing conditions
4.2 People live in good quality, well managed rented/let housing	Risk that people may be living in unsuitable accommodation due to lack of knowledge of private rented sector legislation	Risk to people	4 - Likely 4 - Major 16 - High Risk	Enforcement of licensing and registration	3 - Possible 3 - Moderate 9 - Medium Risk	Performance monitoring of licensing, registration and private sector condition

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5.1 People do not live in fuel poverty	Risk that more people falling into fuel poverty die due to the cost-of-living crisis	Risk to people	4 - Likely 5 - Catastrophic 20 - High Risk	Delivery of fuel poverty and Energy Efficiency programmes	3 - Possible 5 - Catastrophic 15 – High Risk	Monitor levels of fuel poverty and take corrective action
5.1 People do not live in fuel poverty	Risk that people remain in poverty / fuel poverty regardless of support and advice available due to other uncontrollable matters e.g. energy / food price increases	Risk to people	5 - Almost Certain 4 - Major 20 - High Risk	Provision of income maximation advice, information and support	4 - Likely 4 - Major 16 - High Risk	Monitor levels of poverty / fuel poverty and take corrective action
5.2 People live in energy efficient homes and reduce carbon emissions	Risk of failure to meet EESSH	Risk to environment	5 - Almost Certain 3 - Moderate 15 - High Risk	Targeting of energy efficiency programmes. Decisions around non-traditional housing	3 - Possible 3 - Moderate 9 - Medium Risk	Performance monitoring of housing standards and condition
5.2 People live in energy efficient homes and reduce carbon emissions	Risk that people do not have adequate understanding of energy efficiency measures and how to use these to best effect	Risk to people	4 - Likely 4 - Major 16 - High Risk	Advice and support to households	3 - Possible 4 - Major 12 - Medium Risk	Performance monitoring of information and advice provision