Annual Procurement Report

1st April 2025 – 31st March 2026

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Section 1 - Introduction and Purpose

Fife Council is the third largest local authority in Scotland, with an annual third-party spend in excess of £720 million and is responsible for delivering all local government services in the Kingdom of Fife. It is acknowledged that we are operating in challenging times, and we aim to ensure all procurement activity provides best value to the council. We recognise this is not just about cost and quality, but about the best balance of cost, quality, and sustainability.

Fife Council is a public sector contracting authority and as such is required to produce an Annual Procurement Report detailing all of its regulated procurement activity. This report summarises the council's regulated procurement activity throughout 2025/2026. A regulated procurement is any procurement for public supplies or services with a value of over £50,000 (ex VAT) and for public works with a value of over £2 million (ex VAT).

This report has been prepared as the Annual Procurement Report for the period of financial year 2025/26, to meet the requirements of the Procurement Reform (Scotland) Act 2014 whereby all councils who are required to prepare a procurement strategy must also prepare an annual report on the regulated procurements completed during that year.

Section 2 - Context

2.1 Procurement Strategy

2.1.1 In December 2024, Fife Council's Cabinet Committee approved a new Procurement Strategy which was implemented in January 2025 and is valid until 2030, though is subject to an annual review through each Annual Procurement Report. The strategy is aligned to current legislation as well as committed policies and wider aims and objectives of Fife Council. Furthermore, the strategy also acknowledges the national context with reference and alignment to the Scottish Public Procurement Strategy: 2023 to 2028.

2.1.2 The aspirations set out in the strategy are ambitious yet reflective of the continuous improvement journey that Fife Council and the procurement function has undertaken.

2.1.3 This Annual Procurement Report presents performance and progress against policy objectives as well as mandatory reporting elements as dictated by the Procurement Reform (Scotland) Act 2014. This and previous year's Annual Procurement Reports reflect mandatory reporting elements as well as recognised Fife Council priorities.

2.1.4 Our **mission** for the Fife Council procurement team is as follows:
'*Enhancing Fife Council services and our local environment and economy through the power of procurement*'.

2.2 Procurement in Fife Council

2.2.1 The Procurement function is part of Revenue and Commercial Services and is an 'enabling' support service, within the Council's Finance and Corporate Services Directorate.

2.2.2 The operating model for Procurement is a part-centralised function with a strategic focus on the generation of financial and non-financial benefits, effective supplier management, robust demand challenge, compliance, fraud prevention, and continuous improvement.

2.2.3 The Procurement function has a category management approach. Categories of spend have been segmented into the following areas:

- Construction (Materials and Works) *
- Corporate & Facilities Management*
- Environment and Fleet
- Social Care & Education
- Transportation & Travel

*Procurement activity is delegated to authorised individuals within relevant service areas for construction works; however, process guidance is provided by the central Procurement function and established governance is in place to aid consistency and compliance.

Section 3 – Format and Content

3.1 The undernoted sections provide the quantitative detail required as part of the statutory reporting, and where appropriate, additional narrative and qualitative information to supplement the content. There are some additional sections to report on Fife Council policy commitments as set out in the Procurement Strategy. Some additional qualitative content is provided in Appendix 2 - Strategy Delivery Plan (Progress Update). Where lengthy detail is required to comply with statutory obligations, these have been provided as Appendices to the main report.

3.2 It is noted that the formal reporting requires information on regulated activity, however it is sometimes difficult to separate regulated from non-regulated, therefore some figures and content refer to all formal procurement activity but presenting the information in this way provides a more accurate reflection of functional activity across the board.

3.3 A number of infographics and case studies have been created to provide a more engaging picture of key activity and outputs.

Section 4 – Spend and Savings/Benefits Position

4.1 Snapshot – statutory reporting and context

Spend and Savings Summary	Source/Note	2025/26 £m/%
a) Total procurement spend for the period covered by the annual procurement report.	Oracle Accounts Payable Transactions Report (DXC Transactions also known as the Hub/Observatory (formally known as Spikes Cavell))	723.60
b) Total procurement spend with SMEs during the period covered by the annual procurement report.		367.88 (2047 suppliers)
c) Total procurement spend with Third sector bodies during the period covered by the report.		82.20 (241 suppliers)
d) Percentage of total procurement spend through collaborative contracts	Spend - Category A (Scottish Procurement)	45.77
	Spend - Category B (Scotland Excel)	53.4
	Spend - Other national/regional collaborative*	246.6
	Total	345.77
	Percentage	48%

Table 1 – Statutory reporting and context

*Includes Hub South East Scotland (various projects including Caledonia High School, Templehall Community works), National Care Home Contract, various Affordable Housing projects and other collaborative contract call-offs.

4.2 Savings and Benefits

4.2.1 Procurement captures savings and benefits in accordance with a defined Benefits Realisation Policy. The procurement team record benefits achieved on the benefits tracker spreadsheet which is then in turn verified by Finance before any benefits are deemed as made.

4.2.2 Procurement benefits for financial year 2025/2026 have been verified at £17.007m, as illustrated below (Figure 1):

Total Benefits					
2025-26 Procurement Benefits					
	Qtr 1 £m	**Qtr2 £m**	**Qtr 3 £m**	**Qtr 4 £m**	**Total £m**
Delivered	**2.251**	**3.284**	**4.211**	**7.260**	**17.007**
Cashable	0.621	0.519	0.892	1.079	3.111
Cost Avoidance	1.630	2.766	3.319	6.181	13.896
Pipeline	**1.626**	**2.213**	**0.000**	**2.826**	**2.826**
Identification	0.306	0.242	0.000	0.352	0.352
Underway	1.320	1.971	0.000	2.474	2.474
Total	**3.877**	**5.497**	**4.211**	**10.086**	**19.833**

2025-26 Procurement Benefits - 2025-26						
	Revenue £m	**Capital £m**	**HRA £m**	**H&SC £m**	**UST/ALEO £m**	**Total £m**
Delivered	**10.321**	**6.189**	**0.461**	**0.018**	**0.019**	**17.007**
Cashable	2.844	0.229	0.025	0.004	0.009	3.111
Cost Avoidance	7.476	5.960	0.436	0.014	0.009	13.896

Figure 1 Verified Procurement Benefits

4.2.3 Within Figure 1, there will be multi-year contracts. The benefits will be recurring for the length of these contracts; therefore, some benefits may have already been reported in previous years.

4.2.4 Figure 2 – Comparison of benefits reported over last 3 years illustrating **over £43m** of benefits have been realised over that period.

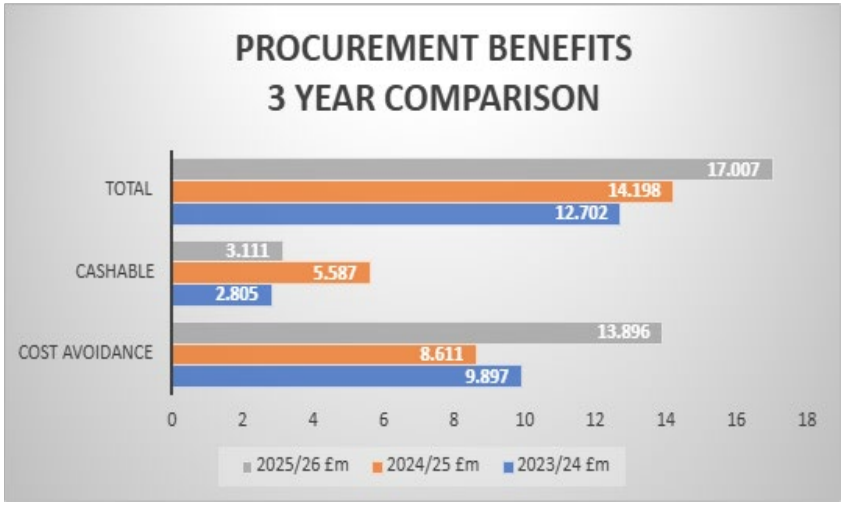


Figure 2 – Procurement Benefits 3 Year Comparison

4.3 Future Opportunities

4.3.1 An 'Opportunities Pipeline' is maintained within the Procurement team, where potential opportunities are logged and progressed accordingly. There is currently over £2.826m of potential opportunities identified on this pipeline. All savings and benefits achieved as a result of this pipeline are tracked and reported in their respective financial years.

4.4 Value for Money

4.4.1 Value for money is demonstrated through the procurement function's ability to balance cost, quality, sustainability and wider social value across the Council's third-party spend.

During 2025/26, verified procurement benefits of £17.007m were achieved, contributing to over £43m of benefits realised over the last three years. This reflects not only direct financial savings, but also improved commercial outcomes, effective demand management, compliant routes to market, and the use of collaborative contracts where these provide best overall value. Procurement activity also supports broader Council priorities by encouraging local and SME participation, embedding Fair Work and sustainability considerations, securing community benefits, and ensuring that whole-life cost and service quality are considered alongside price. In this way, procurement continues to act as a strategic enabler, helping services deliver required outcomes while maximising public value from available resources.

Section 5 – Summary of Regulated Procurements Completed

5.1 Fife Council maintains a contract register which captures high level contract detail information in line with the requirements of procurement legislation. A separate list to capture details of contracts awarded and supplier information is also maintained to facilitate policy reporting.

The table below provides the statutory reporting detail on the procurement activity over the reporting period.

Table 2 – Statutory Reporting Procurement Activity

Total number of regulated contracts awarded within reporting period	293 regulated procurement exercises
Total value of regulated contracts awarded within the report period	£860.58m (approx. £330.39m per annum)
Total number of 'contracts' awarded via PCS. Note - each supplier awarded to a contract is considered a 'contract' and this includes unregulated awards as well as regulated, hence the higher figures	698

Appendix 1A provides summary of regulated procurement activity as required for statutory reporting.

5.2 There were 293 regulated procurement exercises conducted in the reporting period (which was an increase from the previous year (from 261)). This illustrates a continuing increase of activity and demand as well as improved visibility and governance.

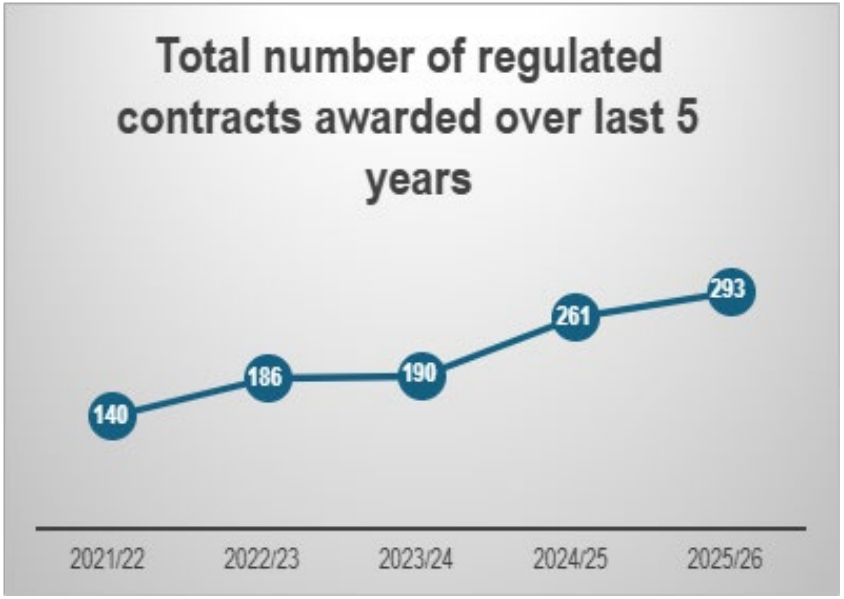


Figure 3 - comparison of number of regulated procurements awarded

5.3 During the reporting period there were circa. 519 active contracts on the Procurement Contract Register with an annual value of circa. £613m – this does not include un-regulated one-off tender activity such as sub-contract packages. This figure is subject to change throughout the

year but was representative of position at end of March 2026.

Section 6 – Local Businesses and SMEs

6.1 Context and Approach

6.1.1 Fife Council's procurement activity supports inclusivity and diversity by ensuring opportunities to bid for Council contracts are open, transparent and proportionate, with barriers to participation considered and addressed wherever possible. Procurement processes are designed to encourage participation from a wide range of suppliers, including SMEs, third sector organisations, supported businesses, social enterprises and local suppliers, while maintaining equal treatment and fair competition. Through early market engagement, accessible tender documentation, appropriate lotting strategies, supplier development activity and proportionate selection requirements, the Council seeks to create an inclusive supply base that reflects the diversity of the communities it serves. This approach is further strengthened through community benefits, Fair Work considerations, prompt payment expectations and ethical procurement practices, all of which support wider social value and help ensure procurement contributes positively to equality of opportunity, inclusive economic growth and improved outcomes for Fife communities.

6.1.2 In relation to Scottish and Fife Council policy, there is a strong desire to support Small to Medium Enterprises (SMEs), particularly local companies and/or those within the supply chain. Additionally, Fife Council is a Living Wage Accredited employer which comes with obligations around making effort to encourage relevant contractors to pay the Real Living Wage as a minimum. For this reason, activity in these areas are specifically reported on in addition to the minimum expected content.

6.1.3 Whilst locality of organisations is easily identified (assuming only focussing on organisations with head office based locally), businesses who are trading as SMEs are not always categorised as such in data sources. This therefore makes accurate capture of this information difficult but is improving year on year.

6.1.4 Fife Council adopted the 'Buy Social Pledge' in July 2025. The pledge covers five areas including:

- Recognising Fair Work for All
- Environmental Impact for a Sustainable Tomorrow
- Supporting Social Enterprises
- Prompt Payment
- Ethical Business
- Measuring Positive Impact

6.2 Local Contracts Awarded

6.2.1 Local Contracts Awarded (Public Contracts Scotland)

Figure 4 – analysis of PCS contract award notices 1st April 2025 – 31st March 2026 (locality) below provides analysis of contracts awarded via **Public Contracts Scotland** (the national public sector procurement portal for advertising and awarding contracts). **This portal is used for both regulated and unregulated procurement activity**. The images below illustrate that 41% of contracts awarded are to businesses that are registered as trading from Fife. This is a decrease from the 56% reported in 2024/25, though it must be recognised that the contracts let vary year on year.

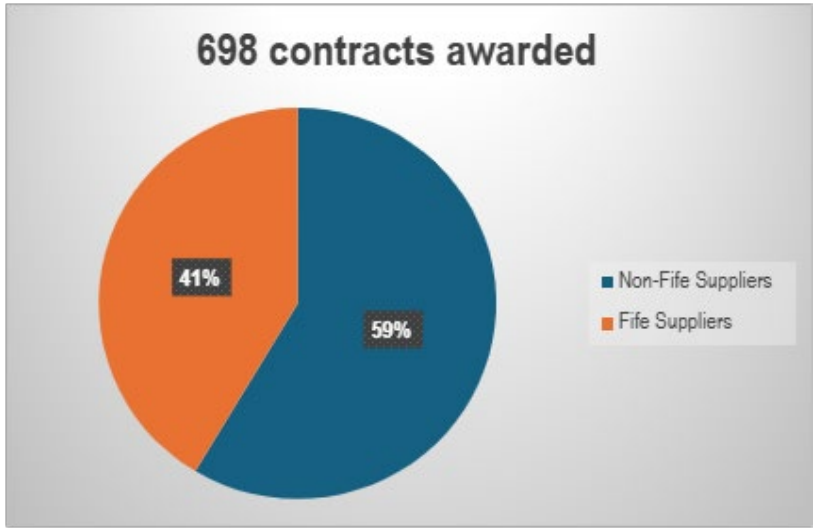


Figure 4 – analysis of PCS contract award notices 1st April 2025 – 31st March 2026 (locality)

6.2.2 Local Contracts Awarded (Regulated, approved via Procurement Review Board governance)

Figure 5 below illustrates the 'locality statuses; of suppliers who have been awarded a regulated contract in the reporting period. 41% of suppliers awarded a place on a regulated contract in 2025/26 were a Fife-based supplier. Further detail on the 'part-local' status is provided in 6.5.4 of this report.

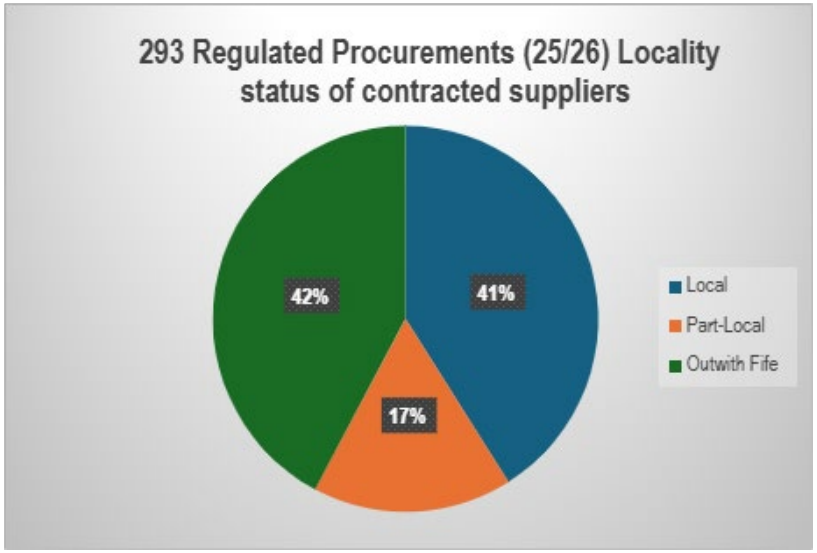


Figure 5 – analysis of contract award suppliers – Regulated Procurement List 2025/26 (location status)

6.3 Small to Medium Enterprises (SMEs)

6.3.1 (Public Contracts Scotland)

Figure 6 below illustrates the contract awards in terms of the size of the organisation. 82% of contracts have been awarded to organisations from Micro size (1-9

employees), Small (10-49 employees) and Medium size (50-149 employees) Enterprises. 41% of these organisations are Fife-based SMEs.

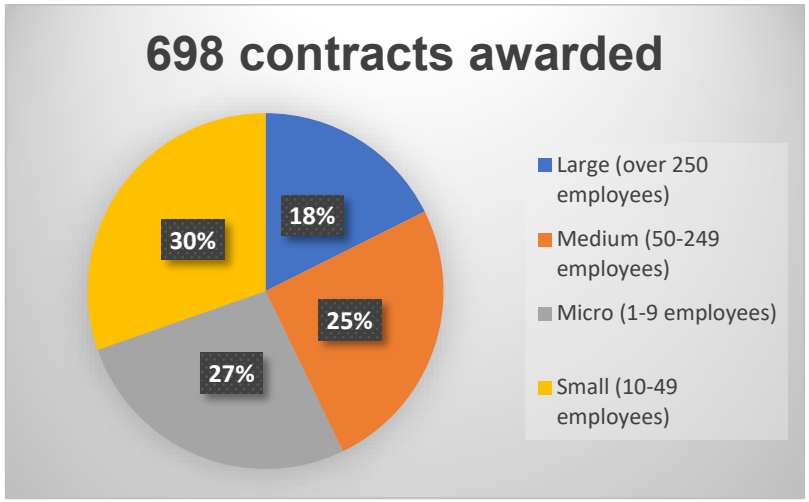


Figure 6 – analysis of PCS contract award notices 1st April 2025 – 31st March 2026 (organisation size)

6.3.2 Small to Medium Enterprises (SMEs), (Regulated, approved via Procurement Review Board)

Figure 7 below illustrates the size of the organisations that have been awarded a regulated contract in the reporting period. 75% of suppliers awarded a place on a regulated contract in 2025/26 were a sole-trader, micro or an SME.

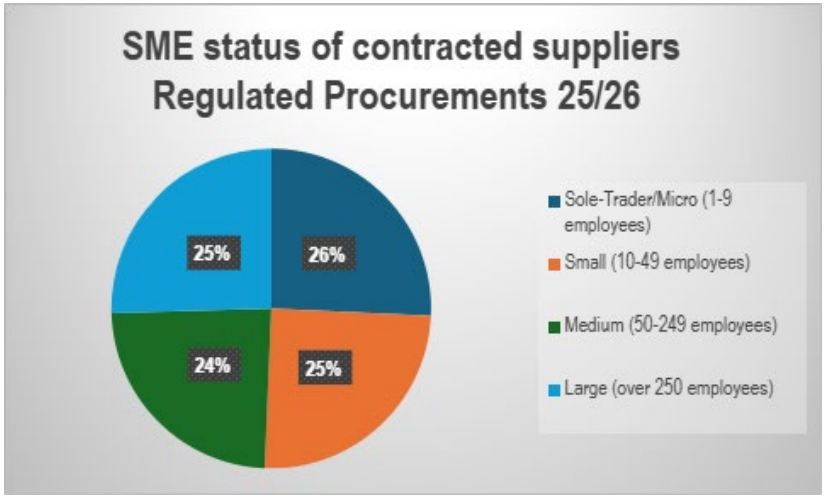


Figure 7 – analysis of contract award suppliers – Regulated Procurement List 2025 - 26 (organisation size)

6.4 Statutory Reporting

Table 3 – Unique suppliers awarded a contract (status breakdown)

Regulated Contracts awarded	Number/Value/%
Number of unique suppliers across (293) regulated contracts	525
Number of regulated contracts awarded to SMEs	163
Number of (unique) suppliers awarded contracts that are SMEs	394*(75%)
Number of regulated contracts awarded to Third Sector bodies	16
Number of (unique) suppliers awarded contracts to Third Sector bodies	18

***SME Includes Sole Traders, Micro, Small, Medium**

6.5 Fife Council Spend – local and SME status

6.5.1 Spend figures in this section use different reporting populations. Total procurement spend was £723.60m; supplier size was known for £696.36m of spend, and supplier location was known for £720.95m of spend. Percentages are calculated using the relevant identified-spend population unless stated otherwise.

Table 4 – Spend breakdown (local and SMEs) (where SME status is known)

	2025/26 £m	**%**
Total Fife Council Spend	723.60 (5095 suppliers)	
Total spend with suppliers based within Fife local authority boundary area	237.76 (1176 suppliers)	32.98
Total spend with SMEs	367.88 (2047 suppliers)	50.84
Total spend with Fife SMEs	169.73 (594 suppliers)	23.46

Note - National Reporting methodology, Observatory/The Hub (national public sector procurement tool) presents percentage of spend with SMEs against total spend where supplier size is known rather than overall spend. Supplementary figures/percentages provided below.

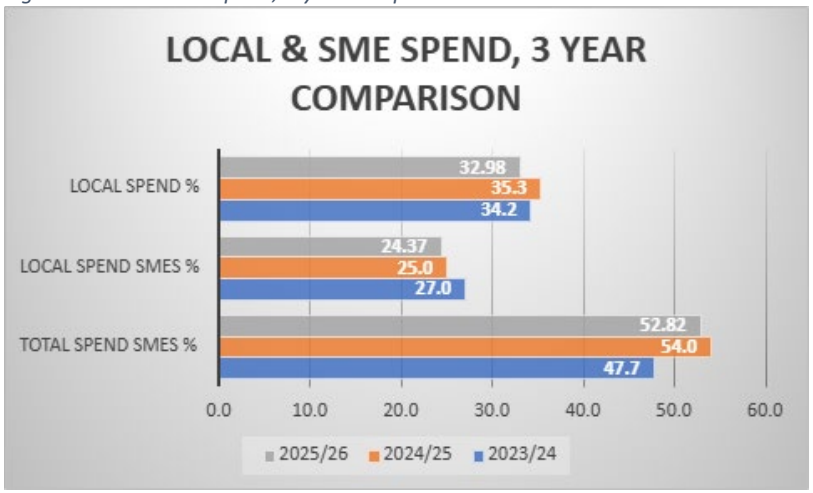
The following table illustrates the spend against where size of organisation is known, which is 2545 suppliers (as opposed to the total 5095) and £696.36m (as opposed to the total £723.60m spend).

Table 5 – SME spend where size of organisation is known

	2025/26 £m	**%**
SME spend where size of organisation is known	367.88	52.82
Fife SME spend where size of organisation is known	169.73	24.37

6.5.2 The below image illustrates the comparison of local and SME percentages across the last 3-year period.

Figure 8 Local & SME spend, 3-year comparison



6.5.3 It is acknowledged that local spend has a slight percentage decrease from last year. Further context around this position is detailed below:

- Increase of overall spend reported by £35m (inflationary increases and investments account for the additional spend).

- Decrease of £6.2m direct spend with Fife businesses in the last year.
- Some areas of significant increase (capital investments) in spend with non-Fife businesses has a disproportionate impact on the statistics, for example additional £20m spend with Hub East Central Scotland for infrastructure projects such as Caledonia High School and £12.5m with XMA for the Transforming Learning project.

6.5.4 It should also be noted that local businesses may benefit from non-local procurement spend either through depots/employment within the local authority area, or through their onward supply chain. The scale of this is not feasible to accurately quantify, but as part of the tender process, suppliers are asked to confirm if they have depots/branches and/or local employment to service the contract tendered for. If they do, they are categorised as 'Part-Local' and can therefore be reported as such on that basis. £248.7m (34%) of the 25/26 spend has been categorised as 'Part-Local'. The top 30 'part-local' suppliers account for £216m of this spend. Some examples of 'Part-Local' categorised suppliers are noted below:

- Wolseley, who have 5 branches in Fife employing local residents – Fife Council spend circa. £2.5m per annum.
- Stagecoach, who operate their South Scotland operating company from Dunfermline and the vast majority of employees servicing Fife contracts will be local – Fife Council spend circa. £11m per annum.
- Hub East Central Scotland (spend over £70m in 25/26) and reported £8.73m of their supply chain to deliver these contracts was with Fife-based companies.
- Most of the non-Fife care homes will have the majority of their operations and staff in the Fife locality.

6.5.5 The Local Government Benchmarking Framework Report, based on 2024/25 data, places Fife Council in the second quartile for the proportion of procurement spend with local enterprises. This indicates comparatively strong performance.

6.6 Fife Council Spend – Social Enterprises

To support the commitment of the Buy Social Pledge, an additional metric of spend with Scotland's Social Enterprises will now be reported. Fife Council spend with Social Enterprises (as listed in the Social Enterprise business directory and independently verified by Social Enterprise Scotland) was £78.1m in 25/26. This provides a baseline for further opportunity review and onward comparison reporting.

6.7 Spend Distribution by Location

6.7.1 Whilst the Community Wealth Building agenda seeks to maximise procurement spend within its local area; it is recognised that Fife is already a high performer in that regard and strives for continuous improvement. However, it is often the case that organisations within the Scottish markets require multi-regional customer bases to make

them sustainable, therefore it is never going to be feasible to have all spend within an individual local authority area. The undernoted table provides a breakdown of location of spend and illustrates that 74.7% of Fife Council's spend is with Scottish based organisations.

6.7.2 Spend Distribution by location (where location is known (£720.95m)):

Table 6 (Source – Spikes Cavell/DXC Report)

Region (Scottish Definition)	Total Value (£m)	Total (%)	Suppliers (Number)
Tayside Central and Fife	253.86	35.2	1339
Forth Valley	124.38	17.25	101
Glasgow and Strathclyde	92.81	12.87	396
Edinburgh and Lothians	58.72	8.14	337
Scotland South	3.20	0.44	25
Aberdeen and North-East	2.91	0.40	25
Scotland - Highlands and Islands	2.68	0.37	21
Outside Scotland	182.37	25.30	1233

6.8 Scotland Excel – Local Supplier Reporting

6.8.1 Scotland Excel manage a portfolio of national frameworks for the local authority sector. Over the reporting period, there were 41 Fife-based suppliers on 26 Scotland Excel frameworks. This also provides wider opportunity for these suppliers to supply outside Fife Boundaries. Collective spend with Fife suppliers through these frameworks was £52.56m. £8.11m of this spend was from Fife Council.

6.8.2 The table below provides further detail of local suppliers and spend via Scotland Excel frameworks over the last five years:

Table 7 – from Scotland Excel Local Suppliers/Providers Report

Year	No. of local suppliers	Total Spend with Fife Suppliers	Fife Spend with Fife Suppliers	%Fife Spend with Fife Suppliers
20/21	35	£25.34m	£5.32m	21.0%
22/23	37	£21.59m	£5.14m	23.8%
23/24	39	£29.88m	£8.46m	28.3%
24/25	45	£31.73m	£10.13m	31.9%
25/26	41	£52.56m*	£8.11m	15.4%*

*Note, a Fife based supplier has received significant spend from other council areas. Fife Council does use this supplier but the contract call-off is from another framework. The Scotland Excel framework was not available at the time Fife's requirement was contracted. This accounts for the significant increase in spend and associated reduction in percentage terms.

6.9 Supplier Development Programme



6.9.1 Fife Council, in conjunction with colleagues in Economic Development have active participation with the Supplier Development Programme (SDP).

6.9.2 The Supplier Development Programme working together with Local Authorities and other public bodies to provide business support in all aspects of tendering. By assisting businesses to become tender ready for public procurement, all-round efficiency, sustainability, and market potential is improved.

6.9.3 Whilst Fife businesses can access this service and improve their chances of winning Fife Council business. It also enhances their opportunity to bid for business outside Fife to further strengthen their market position.

6.9.4 The table below provides figures of registration with the Programme as well as participation in Meet the Buyer events:

Table 8 – SDP event information

Council Area	Companies Registered in 2025/26	Total Companies Registered
Fife	91	1212
Fife Businesses attended a number of Supplier Development Programme core training and parent events including: - Meet the Buyer National (40 businesses) - Fife Meet the Buyer (49 businesses) - Meet the Buyer Tayside (20 businesses) Over the reporting period, Procurement & Economic Development representatives exhibited at the below events: - June 2025 – Meet the Buyer National - November 2025 – Meet the Buyer Fife Additional collaboration between Economic Development and Procurement Service: ➢ Piloting Tenderers Feedback process; ➢ Pre-Public tender knowledge sessions/guidance; ➢ Created new "Postcard leaflets" for use at MTB events and other Economic Development; workshops to assist SMEs with access to relevant procurement processes and guidance.		

6.10 **Build Fife Programme 2026**

6.10.1 **Build Fife Programme 2026** was designed to enhance the local construction supply chain by learning from industry experts to strengthen Fife SME business capabilities and engaging directly with public and private sector contractors to unlock growth opportunities. This was the Programme's third year and participants benefited from practical workshops on contract negotiation, procurement and tendering, leadership and marketing, tailored guidance to prepare competitive bids, sessions with Tier 1 and Tier 2 contractors, and site visits.

6.10.2 The programme supported 13 local companies to strengthen their capabilities, improve tender readiness, and build direct connections with key industry buyers.

6.10.3 A key enhancement to the 2026 programme was the refreshed Build & Connect Sessions delivered by major contractors throughout the eight-week schedule.

6.10.4 Major contractors including, Ogilvie Construction, Kier, FES, Robertson Construction Tayside, Maxi Construction, BAM Construction, and Linear Design & Construct contributed to the programme, delivering interactive sessions focussed on practical application, networking, and procurement guidance.

6.10.5 The Business and Operations Manager of the overall winner of the 2025 event, Alltec Construction Ltd stated:

"It's given me the tools to strengthen my own leadership and sharpen our strategic approach, but more importantly, it's provided learning that I can take back into Alltec Construction to share with our management team and roll out across the wider business".

Section 7 – Supported Businesses

7.1 Context and Approach

7.1.1 Before carrying out a regulated procurement, Fife Council includes consideration of how the process can facilitate the involvement of Supported Businesses. The involvement of Supported Businesses is considered at strategy stage. Completion of contract strategies are mandatory for all regulated procurement exercises; therefore, effort is made to consider supported businesses in all regulated procurements.

7.2 Contracts/Spend with Supported Businesses

7.2.1 During the reporting period, 1 contract was awarded to a Supported Business, as follows:

Table 9 – Supported Business Contract Reporting

Contract	Supply, installation and disposal of Domestic Furniture and Furnishings
Awarded Supplier	Castle Furniture
Value of contract awarded	Approx. £869,424 (£217,356 per annum)

7.2.2 *Table 10 – Supported Business Recorded Spend*
(sources to identify Supported Businesses – PCS Supplier Records, SG DPS, FC RPL List, PCS Supplier Records)

Supported Business	**2025/26 Spend**
Castle Furniture	£324,138
Furniture Plus	£309,112
Matrix Fife*	£286,883
Brag Enterprises	£200,485
Hey Girls CIC	£53,315
Scott Direct	£40,978
Penumbra	£37,436
Drake Music Scotland	£15,373
School of Hard Knocks	£5,000
Keela International Ltd	£4,274
The Lady Haig's Poppy Factory	£3,003
Total spend with Supported Businesses	**£1,279,997**

*Note – as Matrix Fife is internal to Fife Council, the spend is not included in our external spend reporting so this data was sought from the Finance team.

Section 8 – Summary of Regulated Procurement Compliance & Assurance Activity

8.1 *Table 11 – Regulated Contracts Compliance Figures*

Number of regulated contracts awarded within the period that complied with Procurement Strategy (and/or Scheme of Tender Procedures)	284 (97%)
Number of regulated contracts awarded within the period that did not comply with Procurement Strategy (and/or Scheme of Tender Procedures)	9 (3%)

8.2 The 9 contracts that have been reported as non-compliant are due to the following:

Table 12 – Non-Compliant Contract Detail

Reason	**Number of contracts**
Delayed contract renewal/retrospective governance activity - resource issue (Procurement/Scotland Excel and/or service area (client) as a result of higher priorities and/or technical challenges). Contractors remain on compliant framework and/or continued to provide service under current terms and conditions.	7
Originally treated as a below regulated procurement exercise but subsequently established it was above regulated in terms of value.	1
Interim direct award without competition for fire doors because of prior contractor going into administration. Immediate requirement (school summer programme installations)	1

8.3 In addition to the above, through retrospective spend analysis, some areas of opportunity/contract requirements have been identified and will be taken forward accordingly.

8.4 Out of the 293 contracts awarded, there were 38 direct awards during the reporting period. These were still considered compliant as were awarded in accordance with specific criteria in Fife Council's Scheme of Tender Procedures and/or the Procurement Regulations.

8.5 The Construction category has a process in place to monitor/approve any direct awards for works under regulated value. The Scheme of Tender Procedures requires three quotes for goods/services over £5,000 and works over

£10,000 but direct awards are permissible (up to regulated value £50k/£2m) with the Head of the Procuring Service approval, and these are counter-approved via the category team. This allows ongoing monitoring and identification of opportunities if repeat activity is identified. The volume and value of such awards has shown a downward trend over the last three years with 25/26 awards of such nature totalling £1.06m.

8.6 Internal Audits & Counter-Fraud in relation to Procurement Activity

8.6.1 Over the reporting period, the following Internal Audits were carried out that are linked to and/or feature procurement related activity:

Table 13 – Internal Audit Activity Detail

Internal Audit Activity	Outcome
19/23 – Issued April 2025 (Review of the governance arrangements that ensure regulated procurement activity complies with relevant legislation, regulations and statutory guidance, including areas of delegated procurement). <u>Audit Opinion:</u> - Level of Assurance, Grade 2 - System Materiality, Grade 5 - Overall risk, Medium.	16 good practice points noted, and 6 audit recommendations made. All associated actions are complete.
16/24 – Issued November 2025 Care in the Home (Contracts with, and payment to, care providers for clients' care in the home) <u>Audit Opinion:</u> - Level of Assurance, Grade 4 - System Materiality, Grade 4 - Overall risk, High.	7 good practice points noted, and 5 audit recommendations made. None of the recommendations relate directly to Procurement or the Care at Home Framework and so all 5 are being progressed by the H&SCP.

8.6.2 There continues to be a close relationship with the Council's Corporate Fraud Team, with instances of suspected fraud/corruption and irregularity being referred to the Team for investigation as and when appropriate. The Corporate Fraud Team also provides advice and guidance and shares relevant intelligence from national groups/the wider public sector, with a view to mitigating the risk of fraud/corruption and irregularity. The Corporate Fraud team have conducted training sessions for the procurement team, and this shall continue into the next financial year to ensure all individuals undertaking regulated procurement activity have received this training.

8.6.3 Engagement with Internal Audit was conducted as part of the stakeholder consultation exercise to help inform the 2026/27 Internal Audit Plan. Planned audit activity from the 2025/26

and 2026/27 Internal Audit Plans, which may have procurement involvement is as follows:

- Purchase Ordering (Review of the requisition, approval and ordering arrangements in place within Oracle for non-contract spend below £5,000). *Note – this is complete and was reported at June's Standards, Audit and Risk Committee (will be reported in more detail in 26/27 Annual Procurement Report).*
- Affordable Housing Programme (Review of the governance and procurement arrangements in place for the Affordable Housing Programme to ensure Fife Council meets its related legal and best value obligations. *Note – at point of writing this report, this is complete and was reported at April's Standards, Audit and Risk Committee (will be reported in more detail in 26/27 Annual Procurement Report).*
- Sustainable Procurement (Review of procurement processes to ensure compliance with legislative requirements surrounding sustainability, including living wage, use of local suppliers and community/environmental benefits). *Note – this is in the 2026/27 Internal Audit Plan.*
- Follow-up on 'Review of Additional Support Needs School Transport'. *Note – this is complete and was reported at June's Standards, Audit and Risk Committee (will be reported in more detail in 26/27 Annual Procurement Report).*

8.6.4 Procurement will continue to assist with any involvement of other internal and external audit activity, including any relevant policies and/or unplanned work in audit/fraud investigation, as necessary.

8.7 Efforts to Deter Serious Organised Crime (SOC)

8.7.1 Procurement is engaged with Police Scotland and is looking to establish an Information Sharing Agreement that will allow the request for police checks to be undertaken as part of the procurement process when deemed appropriate.

8.7.2 Procurement is represented on the newly established Serious Organised Crime Group to collaborate on efforts to deter, detect, disrupt and dismantle Serious Organised Crime activity in Fife and beyond.

Section 9 – Sustainable Procurement Duty, Climate Duties

9.1 Context (Public Sector Climate Change Duties)

9.1.1 Fife Council recognises its responsibilities to undertake procurement in a manner that supports environmental, social and economic wellbeing. Through its Procurement Strategy 2025 – 2030, procurement is used as a strategic tool to support net zero ambitions, climate resilience, a Just Transition and the circular economy. Sustainability considerations are embedded throughout procurement activity to ensure compliance with the Sustainable Procurement Duty and wider climate obligations.

9.1.2 In line with Scottish Procurement Policy Note (SPPN) 3/2022 and the Public Sector Climate Change Duties, Fife Council considers climate and circular economy impacts within procurement decision-making. Procurement contributes to the Council's annual Public Bodies Duties Report (PBDR) and supports delivery of the Climate Fife Strategy through climate focused procurement activity.

9.2 Public Bodies Duties Report (PBDR)

9.2.1 ***How have procurement policies contributed to compliance with climate change duties:***

Fife Council's Procurement Strategy 2025–2030 positions procurement as a key enabler of the Council's Public Sector Climate Change Duties, embedding climate, sustainability and community wealth building considerations into procurement decision-making and contract delivery. Procurement supports the Council's commitment to net zero, a Just Transition and the circular economy, ensuring environmental, social and economic impacts are considered alongside value for money.

Key policy commitments include:

- Embedding climate and sustainability considerations within regulated procurement activity.
- Introduction of WARPit into the council's disposals process to promote reuse instead of disposal and/or buying new.
- Applying circular economy principles, including reuse, repair, remanufacture and waste reduction.

- Considering whole-life costing and carbon impacts when developing requirements and evaluating options.
- Supporting local businesses, SMEs and Community Wealth Building objectives while promoting sustainable growth.
- Engaging suppliers to develop innovative solutions that contribute to climate and net zero ambitions.

During 2025/26, the Council continued promotion/encouragement of its approach through increased use of the Scottish Government Sustainable Procurement Prioritisation Tool and Sustainability Test, helping identify procurement categories with the greatest climate impact and supporting more informed decision making.

Fife Council's procurement policies also support delivery of the Climate Fife Strategy through investment in energy-efficient buildings, fleet decarbonisation, low-carbon infrastructure, sustainable food procurement, waste reduction and circular economy initiatives.

Overall, procurement continues to be a strategic lever for delivering climate action, supporting the Council's compliance with climate change duties while generating wider environmental, social and economic benefits for Fife.

9.2.2 ***How has procurement activity contributed to compliance with climate change duties?***

During 2025/26, Fife Council used procurement as a practical tool to support delivery of its Public Sector Climate Change Duties by embedding climate and sustainability considerations throughout procurement activity, supplier engagement and category management. Procurement activity supports the Council's net zero ambitions, circular economy principles and Just Transition objectives.

Key activity included:

- Incorporating climate, sustainability and circular economy requirements into procurement exercises and contract delivery where relevant.
- Applying whole-life costing and considering carbon impacts and supply chain resilience when developing procurement solutions.
- Continued promotion and use of the Scottish Government Sustainable Procurement Prioritisation Tool and Sustainability Test to identify procurement categories with the greatest climate impact.
- Developing climate-focused category strategies and prioritisation exercises across key spend areas including Construction; Environment & Fleet; Travel & Transportation; and Corporate & Facilities Management.
- Supporting delivery of Climate Fife priorities through procurement activity relating to building decarbonisation, energy efficiency, fleet decarbonisation, low-carbon infrastructure, sustainable food procurement and waste reduction initiatives.

- Strengthening sustainable procurement capability through guidance, training, case studies and collaboration with climate specialists and Sustainable Procurement Limited.
- Procurement activity also contributed to Community Wealth Building objectives by supporting local businesses and SMEs, encouraging resilient supply chains and delivering wider environmental, social and economic benefits for Fife communities.

Overall, procurement continues to make a significant contribution to Fife Council's climate change duties by aligning procurement decisions and investment with net zero, climate resilience and sustainable development objectives.

9.3 Category Specific Initiatives

9.3.1 Construction

Low Carbon Design & Construction

During 2025/2026 Fife Council construction service areas continued to embed carbon reduction requirements at the earliest stages of project development through the implementation of its Carbon and Building Strategy. This approach seeks to ensure that opportunities to reduce carbon emissions are considered during project scoping and design rather than retrospectively.

Key areas for Fife Council include Modern Methods of Construction (MMC), improved building fabric performance, enhanced air tightness standards, Passivhaus design principles where appropriate and the use of digital technologies to improve efficiency and reduce waste. Early engagement between client, design and construction teams continue to support informed decision making on carbon reduction opportunities across Capital Programme.

Existing Housing Stock and Net Zero Readiness

Alongside new build development, activity has continued across the existing housing estate to improve energy efficiency and support future net zero requirements. Investment has been directed towards fabric first measures including insulation improvements and upgrades to heating systems to support compliance with the Scottish Housing Quality Standard (SHQS) and Energy Efficiency Standard for Social Housing (EESSH).

Fife Council monitors the development of the proposed Social Housing Net Zero Standard and is undertaking preparatory work to assess potential pathways towards clean heat solutions supported by the Council's internal Technical Forum. This includes exploring alternatives to traditional gas heating systems and evaluation of emerging technologies to ensure future spending decisions deliver the optimum balance of affordability, carbon reduction, tenant comfort and statutory compliance (whole-life costing).

Innovation & Supply Chain Development

Construction procurement activity encourages innovative and sustainable practices through engagement with contractors, designers and supply chains. Opportunities

are being explored to increase the use of low carbon technologies, digital surveying techniques and modern construction practices that can improve project delivery efficiency whilst reducing environmental impact.

In line with Community Wealth Building objectives, procurement strategies consider opportunities for local contractor and supplier participation, supporting both carbon reduction through shorter supply chains and wider economic benefits for Fife Communities.

These initiatives remain ongoing and will continue into 2026-27. The focus over 2025/26 has been on embedding carbon reduction considerations into both new build and existing asset programmes. This provides a strong foundation for future compliance with emerging net zero housing standards whilst supporting Fife Council wider climate change and sustainability objectives:

- Design – Carbon & Building Strategy being implemented across Capital Programme- Temple Hall, Caledonia HS
- Housing Stock – Ongoing investment in energy efficiency measures (fabric first), Edinburgh Demonstrator External Wall Insulation (EWI) (£1.4m over 2025/26)
- Clean Heat – Assessment of alternatives to gas (Tech forum Heat pumps) in Affordable Housing. Installation of Air Source Heat Pumps in St Agathas PS, Aberhill & Carnegie PS (£2.1m over 2025/26)
- Innovation – increased use of digital technology and modern construction techniques
- Supply Chain – continued support for local contractors (TOMS – focus on local spend %)

9.3.2 Corporate & Facilities Management – Food

Key areas of focus include:

- Promoting healthy, local and climate-friendly diets.
- Supporting ethical and sustainable sourcing for schools and care services.
- Increasing opportunities for local food producers to participate in relevant supply chains.
- Improving visibility of food origin, provenance and sustainability credentials

Fife Council has agreed the five-year Food4Fife Strategy, which includes a procurement pillar focused on promoting healthy, sustainable and planet-friendly diets, while increasing the use of locally procured, climate and nature-friendly food where this can be achieved compliantly and sustainably. Procurement will continue to work with key Council services to identify opportunities for appropriate food swaps, map potential local producers, and support supplier development activity that enables local producers to participate in relevant tiers of the food supply chain.

Sustainable food procurement will remain a key consideration in future food-related contracts. Procurement will also continue to work with Scotland Excel and other partners to support resilient supply arrangements, strengthen sustainable food procurement activity, and encourage routes to market that can support local producers where proportionate and relevant.

Procurement continues to work with the Council's Catering Team to develop primary school menus that include ethically sourced products. Food data is increasingly being

used to track product origin, where available, to improve understanding of provenance and identify opportunities for local sourcing. Fresh fish served in care homes is Marine Stewardship Council approved, with fish sourced locally where possible. Fresh meat included in Council contracts is, where available, UK sourced.

Procurement also supports local community food groups, food banks, community pantries and wider food support initiatives by exploring practical ways to connect them with existing supply chains. This helps maximise the wider social value of food procurement while supporting resilience, sustainability and community wellbeing across Fife.

9.3.3 Fleet & Environment

- Supporting the Fleet Service's transition to a lower-emission fleet and alignment with the Scottish Governments climate commitments
- Replacing end-of-lease vehicles with EVs.
- Collaborating with other regional partners on the development and procurement of an expanded charging infrastructure for both public and Council fleet requirements.

9.3.4 Travel and Transportation

Transport is the largest contributing sector to Scottish greenhouse gas emissions, accounting for 32% of total emissions. Of that, 75% is from road transport.

Within the *Climate Fife Sustainable Energy and Climate Action Plan 2020 2030*, there are two key actions that sit under the Sustainable Transport theme:

- Improve the fuel and carbon efficiency of local private sector and public transport fleets (ST07)
- Tackle problematic air quality (ST08)

In addition, Section 11 of the *Fife Council Air Quality Strategy 2025 - 2030* commits "to provide a transport system that minimises air pollution and promotes sustainable travel."

Since 2019, suppliers on all Frameworks and DPSs (bus, coach, minibus, taxi and PHC) must be members of the Eco Stars Fleet Recognition Scheme. The Scheme is based on six key pillars which make up fleet operational efficiency:

- Fleet composition
- Fuel management
- Driver skills development
- Vehicle specification and maintenance
- IT systems – support for operations
- Performance monitoring and management

Once all were onboarded, it allowed use of the Eco Stars star rating to be used in contract evaluations.

Working with bus operators, a manageable transition to a greener and cleaner fleet was agreed. All contracts now require a minimum EURO V engine on bus contracts since August 2024 and EURO VI from August 2028 onwards. This will allow a shift to EURO VII engines and/or zero emission vehicles over the next decade. Emissions

reductions, as a direct result of mandating engine types in bus contracts, will be achieved as follows (assumes 2023 mileage and EURO III as base):

Figure 9 – Annual Emission Reductions for Fife Bus Contracts

Annual Emission Reductions: Fife Bus Contracts

Engine	Nitrogen Oxides Annual Emissions (kg)	Nitrogen Oxides Annual Saving from 2022	Carbon Dioxide Annual Emissions (kg)	Carbon Dioxide Annual Saving from 2022
EURO III (until Aug 2024)	78,888	-	8,466,616	-
EURO V (Aug 2024-2028)	71,800	9%	8,230,355	3%
EURO VI (from Aug 2028)	6,063	92%	8,230,355	3%

2026 saw the introduction of using Community Benefits to meet further actions from the *Climate Fife Sustainable Energy and Climate Action Plan 2020 2030*, this time under the Carbon Sequestration theme:

- Review of sequestration, reforestation and rewilding options (CS01)
- Support and co-ordinate Fife wide carbon sequestration opportunities (CS04)

Procurement engaged with *Climate Action Fife* to contribute one third of Community Benefit contributions from transport contracts, from 2026* to 2032, to fund Fife Climate Forest initiatives. This will yield, at its peak, £25k per year for planting of native trees and associated activities across Fife.

first payments will be made in summer 2027

9.3.5 Social Care and Education

Ethical sourcing for education materials and social care:

- through the introduction of the monitoring of delivery schedules to reduce carbon emissions
- collaborating with main education materials supplier to support Environmental, Social and Governance (ESG) commitments.
- collaborating and sharing of best practice with the Health and Social Care Partnership and Social Work Scotland to embed ethical commissioning principles into policies and practices.
    - Working with Scottish Government as part of the Procurement Professionals Working Group, looking at creating guidance for procurers of social care services on Ethical Procurement and Alliance Contracting.

Section 10 – Community Benefits

10.1 Context and Approach

10.1.1 Fife Council acknowledges that public procurement contracts are a powerful tool for achieving a wide range of social and environmental benefits, including the creation of more and better employment opportunities. In line with the Sustainable Procurement Duty, Community Benefits, and Community Wealth Building principles, as well as the Progressive Procurement Pillar, Fife Council is committed to leveraging procurement to support these goals.

10.1.2 For major works projects, Fife Council is committed to:

- Carefully considering whether to include community benefit requirements as part of the procurement process. If such requirements are included, a summary of the intended benefits will be provided. If not, a justification will be given explaining why it was deemed inappropriate.
- Including a statement in the award notice detailing the benefits expected from these community benefit requirements.

10.1.3 This approach is a mandatory requirement under the Procurement Reform (Scotland) Act 2014. However, Fife Council's policy goes beyond the minimum requirements by also considering community benefits for goods and services contracts, where it is proportionate and relevant to do so.

This commitment underscores Fife Council's dedication to sustainable procurement and its broader social and environmental responsibilities.

10.1.4 Fife Council encourages communities to highlight any need that they have that could perhaps be fulfilled through community benefits. They can complete a 'Community Benefit Request Form' and this can be utilised as part of contract and supplier management to provide opportunities for potential community benefit delivery. Community benefits - a guide for community groups and organisations | Fife Council

10.2 Statutory Reporting

10.2.1 *Table 14 – Community Benefit Statutory Reporting Figures*

Total number of regulated contracts awarded with a value of £4m or greater	43
Total number of regulated contracts awarded with a value of £4m or greater that contain Community Benefit requirements	40
Total number of regulated contracts awarded with a value of less than £4m that contain Community Benefit requirements	197

Note - In some cases, in the above and in Appendix 1B some entries do not contain either individual details (people) or financial values (£s). Some entries are valued in weeks i.e., Skill and Training.

Table 15 – Community Benefit Statutory Reporting Detail

Community Benefit Type	**Description**	**£ value (where quantified)**
Number of jobs filled by Priority Groups	589 people	£16,991,692 (provided for Affordable Housing)
Number of apprenticeships filled by Priority Groups	15 people and 839 weeks	£299,992
Number of work placements	7 people and 21 weeks	£2111
SME and third sector spend (sub-contract/supply chain)	N/A	£26,255,949 (local spend through contracts and local supply chain)
Social Value	£360,988 in cash donations and various community support 111 Hours of Volunteering 30 Other areas of support including sponsorships/ material donations	£360,988
Environmental & Ethical	126 tonne reduction of CO2 emissions and	£22,505 (where quantified)

	diverted waste	
Skills and Training (Workshops, Careers advice etc for Priority Groups	351 hours 6 People 12 'other'	£50,826 (where quantified)

10.2.2 Appendix 1B provides further detail of community benefits recorded as delivered over the reporting period.

10.2.3 It should be noted that extensive community benefits have been achieved from Affordable Housing and infrastructure contracts.

10.2.4 Following the first year of this pilot within the Construction Category, a strategic review is to take place in August 2026. This will cover:

- Fife Council Data and Highlights
- Strategic Alignment – Reflections and Goal setting
  - Reflections on year 1 of membership – successes and challenges
  - What does success look like over the next 6-12 months
- Social Impact in Scotland – insights and highlights
- Social Value Portal Updates and Product Roadmap

10.2.5 Examples of Community Benefits achieved through a variety of contracts/frameworks can be found in the below section.

10.3 Community Benefits (Case Study Examples)

Below are example Case Study projects where positive outcomes were achieved through contractor delivery of community benefit commitments from Fife Council contracts.

Case Study – Transforming Learning (one-to-one devices)

The Project

Transforming Learning Fife is a strategic programme designed to enhance the quality of learning and teaching and improve outcomes for all learners. The project delivered all teaching staff and learners from P6-S6 with an iPad.

- £34.5m spend from Capital Investment Plan over a 10-year period
- £3.3m revenue investment for 2025/26 and recurring revenue investment of £1.4m on an ongoing basis.
- Phase 1 delivered on time and on budget (27,925 iPads to learners and 3,963 iPads to teaching staff across 155 schools by March 2026).

Procurement Process:

- Scottish Government Framework (single supplier framework).
- Compliant route to market with pre-defined rates for hardware
- Focus was based on the wider service provision, i.e. support and management of the delivery process.

Outcomes (Added Value):



£678,000 enhancement to service provision:

- £50,000 monetary community benefit directed to specific causes
- £54,000 donation of equipment (device cases, styluses, digital pens)
- £173,000 cost reduction savings (savings achieved against original pricing proposal)
- £251,000 enhanced services (deployment support, technical enablement, implementation assistance)
- £100,000 professional learning packaging for staff and teachers (digital skills development, pedagogical support, classroom integration of technology.
- £50,000 cash rebate returned directly to the council
- Sponsorship for the Transforming Learning Conference

Transforming Learning Fife Council

Community Benefits Committed & Delivered - £50,000, split between:

- ***'I am From Fife' promoting healthy eating and local farming***
- ***Lochore Meadows - Safety Initiative***
- ***Gilvenbank Community Project***

Connected Consistent Confident Creative

Transforming Learning in Fife – Connected Consistent Confident Creative

Transforming Learning

Fife Council

'I am From Fife'

Promoting healthy eating and local farming – facilitated via Facilities Management



Community Benefits spent so far has covered:	**This has achieved:**
- **Growing materials** - **Printing and promotional material for *Ground to Plate*** - **Development of educational resources (table laminates, posters and guidance)** - **Early promotion of local produce within schools**	- **Clear links made between local produce, seasonality and school meals** - **Launch "Fife a Day" fruit and vegetable promotion** - **Expand *Ground to Plate* into Auctermuchty PS with pupil competition *(winner bottom left)*** - **Roll out *'I'm from Fife'* seasonal messaging across primary schools** - **Seasonal focus on strawberries, cauliflower, broccoli and spring cabbage**

Plans for 2026
• Prioritise schools already involved in growing
• Provide growing kits and replenishment supplies
• Introduce low-cost, small-space growing models:
  • Herbs (windowsills)
  • Potatoes in sacks
  • Salad crops in containers
	All activity supports:
	• Healthy Eating in Schools (Scotland) statutory guidance (2020)
	• Nutritional Regulations (Scotland) 2020
	• Wider public health and food education outcomes, reinforcing the link between what is grown locally and what is served in school meals

Case Study – Affordable Housing Programme

The Project

Delivered housing-related works across Blacklaw, Cowdenbeath, Lochgelly, Viewfield, Kennoway and wider Fife. The programme used community benefit commitments to create local jobs, build skills, reduce carbon and invest in local organisations.

Various Affordable housing projects delivered by – Robertsons, Cala Homes, Ogilvie and Springfield Homes

Approach

Community benefits were embedded in the contract and monitored through reported outcomes, enabling suppliers to deliver measurable social, economic and environmental value across Fife.

Key Outcomes

- 551 FTE local jobs hired or retained, with 14% local employment delivered directly or through the supply chain.
- 839 weeks of apprenticeship/T-Level activity and 20 weeks of work placements or pre-employment support.
- 351 hours of employability support, plus one FTE opportunity for a person not in employment, education or training.
- 126 tonnes CO_2e saved through decarbonisation activity.

Community Benefits Delivered

£1.38m spent in the local supply chain

£10.68m spent with micro, small and medium enterprises

111 volunteering hours contributed to local projects

£21,652 donated or provided in kind to charities and community groups



Kennoway, Langside Crescent

Case Study – Community Benefits Supporting Buckhaven Cosy Café

A simple social media post led to practical support for a valued community café.

1 The Need

The Cosy Café supports around 25–40 local residents every Wednesday, offering breakfast items, drinks, filled rolls and hot lunches through donations.
Its ageing hot-water urn became unsafe, putting part of the weekly service at risk.

2 The Response

Procurement spotted the café's request for help on social media and worked with the volunteers to explore support through the Community Benefits Programme (prompting them to complete the request form).



Community Benefits in action

3 The Support

Fife Council Supplier partners XMA, Alliance Disposables and Circular IT Group helped provide a new hot-water urn, gift vouchers and a cash donation.

4 The Impact

The café can continue operating safely and invest in items for the café that help meet growing demand from local residents.

Key takeaway

Small, timely interventions can make a meaningful difference when staff initiative and supplier partnerships work together.

Community Benefits Programme

Supplier partners: XMA • Alliance Disposables • Circular IT Group

Section 11 – Fair Work and Real Living Wage

11.1 Context and Approach

11.1.1 With a view to supporting the strategic aim of providing ***Opportunities for all***, Fife Council considers payment of the Real Living Wage to be a significant indicator of an employer's commitment to fair work practices and that payment of the Real Living Wage is one of the clearest ways that an employer can demonstrate that it takes a positive approach to its workforce.

11.1.2 There is a statutory obligation to consider 'workforce matters' in connection with contracts if the services provided have the effect of employees being considered an indirect employee and/or if there is known or perceived history of unfair work practices.

11.1.3 Fife Council's commitment to advancing the Fair Work First criteria features in its Procurement Strategy, which goes beyond this statutory requirement and strives to ensure Fair Work First (including payment of the Real Living Wage) is positively practiced by its contracted suppliers.

11.1.4 Regulated procurement activity in Fife includes a mandatory consideration of inclusion of Fair Work First and it is generally mandated that our contractors achieve a satisfactory response to this criteria. It is acknowledged that the Fair Work First criteria goes wider than payment of the real living wage, though this is a strong indicator of positive position.

11.2 Position/Statutory Reporting

11.2.1 *Table 16 – Fair Work Criteria, Statutory Reporting*

Number of unique suppliers awarded a contract during 25/26	525*
Number of regulated contracts awarded during the period that have included a scored Fair Work criterion.	293
Number of unique suppliers who have committed to pay the Real Living Wage in the delivery (from the outset) of a regulated contract awarded during the period.	453
Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract during the period.	118

*Note – 29 suppliers are categorised as sole-traders and/or pay the Adult Social Care Rate (SG Minimum pay for adult social care workers) therefore RLW is not applicable.

11.2.2 **Additional Reporting**

The following table illustrates more quantified detail of the status of suppliers who have been awarded a contract during financial year 25/26 in relation to their commitment of payment of at least the Real Living Wage to their employees.

Table 17 – Real Living Wage Statistics

Description	Number /%	Spend £m 25/26
Unique suppliers who commit to payment of Real Living Wage	453 (86.3%)	288.80
Unique suppliers who commit to paying the minimum of Real Living Wage within the first 2 years of the contract	13 (2.5%)	2.09
Unique suppliers who are sole-traders/subject to the Adult Social Care rate (RLW not applicable)	6 (1.1%)	5.50
Unique suppliers who are Sole-Traders (RLW not applicable)	23 (4.4%)	1.95
Pay/commit to pay RLW/not applicable	**495 (94.3%)**	**298.34**
Unique suppliers who do not pay nor commit to payment of the Real Living Wage	30* (5.7%)	9.66

*Note – 5 of the 30 suppliers noted above that did not commit have not received any spend in 25/26.

11.2.3 As detailed in the tables above, from the 525 unique suppliers having been awarded a contract in 25/26, 30 suppliers have not committed to paying the Real Living Wage. 25 of these suppliers have received spend in 25/26, amounting to £9.66m. This represents 5.7% of the number of awarded suppliers (4.9% with spend) and 3% of the spend against suppliers who have been awarded a contract during 25/26.

11.2.4 For those suppliers not committing to pay the Real Living Wage, this is routinely encouraged through pro-active supplier management activity. Some examples of supportive narrative as to why the contractor has not yet been able to achieve the desired position has been provided for the top spend suppliers, accounting for approx. 85% of the spend reported above.

Table 18 – Real Living Wage Qualitative Content

Contract/ Sub-Category	Annual Spend 25/26 £m	Reason not able to commit to payment of RLW
Vehicle Purchase	2.72	Use external job evaluation methodology to size all roles in business and use this to benchmark pay with the external market on a regular basis. Operate broad salary bands to pay competitive rates within the local markets. Majority of employees, over 97% (not including Apprentices) earn significantly over the Real Living Wage. Have a small number of employees in less skilled roles who earn more than the National Living Wage but less than the Real Living Wage.
Construction Materials	2.65	Pay a minimum rate, above the National Living Wage rate, which is reviewed annually. The majority of employees are currently paid above the Real Living Wage.
Construction Materials	1.68	Have a policy which commits to reviewing pay rates annually to

		ensure compliance with updated wage rates.
Food	0.40	Sustainability and people agenda, employee pay, benefits and wellbeing are important areas of ongoing focus. Whilst not an accredited Real Living Wage employer, the business actively considers a range of initiatives designed to support colleagues and create sustainable employment opportunities. Remain committed to providing competitive rates of pay, investing in people and maintaining a sustainable business.
Automotive Spares	0.40	Base pay structure allows for overtime which increases overall income but is not reflected in hourly rate.
Vehicle Hire	0.38	Overall framework managed by Scotland Excel but position and commitment subject to ongoing supplier management by Fife Council with any individual suppliers where RLW improvements are required. Contractor has terminated their involvement in the framework and all vehicles hired are via new provider who pays the RLW.

11.3 Other Council Commitments

11.3.1 As part of the Procurement Strategy, Fair Work is further promoted within procurement activity by seeking commitment to our Construction Charter and Ethical Care Charter where applicable.

11.3.2 The Construction Charter is included in relevant construction related contracts to acknowledge the council aspiration and expectations for contractors to practice in their organisation also. The strategy also acknowledges that the council is opposed to blacklisting, and there has been no evidence or suggestion made that any of our contractors practice blacklisting.

11.3.3 Similarly, the Ethical Care Charter is incorporated into relevant procurement exercises for homecare related services.

Section 12 – Invoice Payment Performance

12.1 Context

12.1.1 Fife Council is committed to ensuring that businesses are paid on time because it is understood how important it is to pay businesses promptly once a service has been performed or goods delivered. Late payment is particularly detrimental to SMEs, third sector bodies and supported businesses. Fife Council also mandates via contract conditions that main contractors must pay their sub-contractors and suppliers promptly in an effort to ensure cashflow is positive throughout the supply chain. Prompt payment is included in standard Fife Council terms and conditions for all contracts and orders.

12.1.2 Late payment legislation places a statutory duty on all public bodies to pay commercial debt within 30 days. Legislation also allows businesses to claim interest and recovery costs if goods and services are not paid for on time.

12.2 Position

12.2.1 During the reporting period, 761,227 invoices were received, and 736,215 (96.71%).

12.2.2 During the reporting period, Procurement received one complaint from a local sub-contractor stating a sum of £13,686 was overdue on a Fife Council contract. This was investigated and it was found that the dispute was between a tier 2 contractor and an onward sub-contractor in their supply chain. Fife Council sought assurance that the main contractor had complied with the Prompt Payment Certificate and had settled the final account with their supplier. As this was a commercial and potentially legal dispute between two other parties in the supply chain, Fife Council had no legal obligation or mechanism to resolve.

12.2.3 An affordable Housing contractor at West Road Saline development experienced significant financial pressure during 2025/26. The contractor advised Fife Council that the project could not be completed within the existing contract budget and sought additional financial assistance to address a reported cashflow and funding shortfall. Concerns were raised regarding the contractor's ability to meet payments to its supply chain. To mitigate the risk of project failure and delivery of affordable homes, Fife Council explored a range of payment mechanisms and enhanced monitoring of supply chain payments, alongside legal advice on contractual remedies and potential termination options. This work is ongoing.

12.3 Supplier Portal

12.3.1 The Fife Council Oracle system has a Supplier Portal. This functionality allows suppliers to have their own unique login to their account details within the Council's system and the ability to review order, payment, and catalogue status/details. Some suppliers use this functionality to create their own invoices via the system, which when matched to an existing order and matched receipt, will automatically pay. This creates efficiency for the council as the invoice does not need to be handled in any manner by council personnel (unless there is a mismatch).

12.3.2 During the reporting period, 45 suppliers submitted 16,012 invoices that were processed via this method.

12.4 eInvoices

12.4.1 Fife Council utilises the Scottish Government's eInvoicing solution which provides a platform that accepts a range of invoice formats that can be automatically processed for matching and payment. It is intended to provide an easy, consistent, and standard platform for suppliers to the public sector and is compliant with relevant Directive requirements. There are no costs and should be no technology changes for suppliers to issue invoices through the system.

12.4.2 During the reporting period, 13 suppliers have processed 15,651 eInvoices via this method.

12.5 Intelligent Document Recognition (IDR)

12.5.1 In October 2023, Fife Council went live with Oracle's IDR solution. This is a solution that automates the invoice matching process at header level. This negates the need for indexing and uploading to another system, providing some efficiencies in the process (excludes eInvoicing and Portal invoicing methods).

12.5.2 Implementation was initially progressed with suppliers on a phased approach to ensure effective for both supplier and the council, and IDR was rolled out to all remaining suppliers during June 2025.

Section 13 – Pipeline

13.1 Context and Approach

Appendix 1C provides the Pipeline of regulated procurements expected to commence in the next two financial years. Note this is continually updated and available publicly on the Fife Council website.

Table 19 – Pipeline Statutory Reporting

Total number of regulated procurements expected to commence in the next two financial years	214

*(as of June 2026) Note - this is subject to change and refreshed 'Pipeline' is published on fife.gov website regularly.

Section 14 – Annual Review of Procurement Strategy

14.1 The Procurement Reform (Scotland) Act 2014 requires contracting authorities to review its procurement strategy annually. This report provides a mechanism to report on its review which is conducted to assess whether the procurement activity and priorities remain in alignment to the council's broader priorities. This and subsequent section shall be added to the existing strategy to acknowledge outcome of the review.

14.2 The current Procurement Strategy for 2025-2030 was approved and implemented with effect from 1st January 2025 and required minimal review last year. For review this year, the following areas are proposed to be amended/updated can be found in Table 20 below:

Table 20 - Review of Procurement Strategy with Proposed Updates

	Section of Procurement Strategy	**Proposed Change in content**	**Rationale/Context**
14.2.1	Strategic Driver 1 – Community Wealth Building incorporating Sustainable Procurement (Environmental, Economic, Social and Ethical considerations) SME and Third Sector Organisations Access to Public Contracts including Local Supply/Supply Chain	Addition of reference to 'consortium bidding' within bullet: Undertake pre-market engagement to inform procurement strategy and tender structure *including opportunities for consortium bidding*.	Acknowledgement of consortium bidding not being prevalent in council tenders, though not discouraged.
14.2.2	Appendix A – response to specific commitments to adhere to specific requirements of the Procurement Reform (Scotland) Act 2014 How our procurements will be conducted in a transparent and proportionate manner	Technical addition to reference 'Find a Tender Service' for framework call-offs from UK Frameworks	Legislation has updated with additional requirements imposed on devolved bodies.

14.2.3	Appendix B – Strategy Delivery Plan - Strategic Driver 1 1.2 - Increase the scale and range of community benefits achieved	Addition of: 'Work with colleagues in other service areas to explore how community benefits from procurement can contribute to corporate pieces of work such as Life Chances Plus, Skills Academies, Construction Pathways, Anti-Poverty etc.	Continued evolvement and expansion of pro-active approach to achieving varied and meaningful community benefits.
14.2.4	Appendix B – Strategy Delivery Plan - Strategic Driver 1 1.3 – SME and Third Sector Organisations Access to Contracts, and Local Procurement	Addition of: 'Consider opportunities for consortium/co-operative bidding and sign-post available support/resources from Supplier Development Programme and Co-operative Development Scotland to potential interested parties. Also, minor amendment to replace reference to Reform and Recovery groups to 'Economy and Community Wealth Building Board' in reference to continued active participation with this activity.	Cross-referenced to 14.2.1 Minor update to reflect current Board title.
14.2.5	Appendix B – Strategy Delivery Plan - Strategic Driver 1 1.4 – Social/Ethical – Fair Work Practices/Fair Work First	Addition of 'Adherence to commitments associated with the 'Buy Social Pledge': • Recognising Fair Work for All • Environmental Impact for a Sustainable Tomorrow • Supporting Social Enterprises • Prompt Payment • Ethical Business • Measuring Positive Impact	To reflect the pledge that the council made in July 2025
14.2.6	Appendix B – Strategy Delivery Plan - Strategic Driver 1 1.5 – Climate Crisis and Environment	Minor amendment of narrative to include use of the WARPit Portal: 'Promote and champion reuse, repair and recycling of goods whilst scoping requirements, rather than default being to buy new, e.g. through the WARPit Portal.'	To reflect the technical solution now available to aid this agenda. To acknowledge corporate plans for

		Minor amendment to narrative around potential Climate training for procuring officers.	climate training for officers.
14.2.7	Appendix B – Strategy Delivery Plan - Strategic Driver 3 3.5 – Effective governance, improved compliance and ensuring best practice utilised and best value achieved.	Inclusion of 'Review of the Contract Standing Orders (Scheme of Tender Procedures, due 2026).	Formality
14.2.8	Appendix B – Strategy Delivery Plan - Strategic Driver 3 3.6 - Continuous Improvement	Addition: Consideration of the use of Artificial Intelligence (AI) within the procurement process – both from the buyer and supplier point of view. Identification of potential risks and deploy appropriate mitigations etc.	Evolving technological advances
14.2.9	Appendix B – Strategy Delivery Plan - Strategic Driver 4 4.2 – Effective Procure to Pay (P2P Processes and Data)	Implementation of a new Procure-to-Pay team focusing on Subject Matter Expert activity for Oracle Cloud and to drive improvement activity associated with the wider process.	To reflect new activity in the team
14.2.10	Appendix B – Strategy Delivery Plan - Strategic Driver 4 4.3 - Effective Risk Management	Addition to reference to SOC (deter, detect, disrupt and dismantle) Addition of off-payroll working (IR35) and Umbrella organisation legislation	Clarification on wording Area of increased focus and compliance review.

14.3 Given the strategy term will be at its mid-point during 2026/27, a top spend supplier analysis will be undertaken and included in next year's strategy review.

14.4 Following publication of this report, the current Procurement Strategy shall be updated (and republished) to reflect the above.

Section 15 – Key Achievements and Progress on Strategy Delivery Plan

15.1 Context

15.1.1 Over the reporting period, over and above work associated with letting contracts (and other content reported already in this report (i.e. statutory content)), there has been significant complementary work undertaken as part of the corporate continued Procurement Strategy implementation. A 'Strategy Delivery Plan' is utilised to monitor and report progress against the strategic objectives. Whilst this strategy delivery plan is subject to ongoing review and update, a summary position is provided in Appendix 2. In addition to this, further areas of achievement have been noted in this section.

15.2 Scottish/UK Public Procurement GO Awards

15.2.1 Following on from the success at the 2024/25 Scottish Procurement GO Awards where 3 awards were won (as well as overall winner), Fife Council were automatically shortlisted finalists for the UK National GO Awards which took place in May 2025. From these entries, Fife Council were also winners, receiving the Social Value Award – Government & Healthcare Organisations (Fife Council, Hub East Central Scotland & BAM Construction for Dunfermline Learning Campus). Fife Council were also 'Highly Commended' for the Sustainable Procurement Award (Fife Council, Hub East Central Scotland & BAM Construction for Dunfermline Learning Campus). This was reported in last year's report but have been included in the 25/26 report for completeness given the event took place in the 25/26 reporting period.





15.3 Customer Experience

15.3.1 Given the complex and varied nature of the procurement process, and in accordance with the Procurement Strategy (Strategic Driver 3 – Corporate Strategy, Development and Continuous Improvement of the Procurement Function), customer feedback is sought at the end of a procurement exercise. Summary results of this output can be found at the end of the Strategy Delivery Plan, Appendix 2. This highlights positive (and constructive) feedback with an average rating of over 4.8 out of 5 for each question posed.

List of Appendices

Appendix 1A - Regulated Procurement Summary 25/26

Appendix 1B - Community Benefits

Appendix 1C - Future Regulated Procurements (Pipeline)

Appendix 2 - Strategy Delivery Plan (Progress Update)

Annex A - Scottish Government Statutory Return

Report Contact:

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Note 1 - Framework Owners (key):
FC = Fife Council
SXL = Scotland Excel
SP = Scottish Procurement
CCS/GCA = Crown Commercial Services/Government Commerical Agency

Category - Construction (Corporate Procurement)

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CM0048-05	Supply of Timber and Sheet Timber Materials	Mini-Competition	SXL	£ 969,519	£ 323,173	MGM Timber (Scotland) Limited
CW0271	Strategic Services - Hub	Direct Call-Off	Other	£ 1,316,000	£ 329,000	Hub East Central Scotland
CM0048-09	Supply of Building Materials - General/Render Materials	Mini-Competition	SXL	£ 952,700	£ 238,175	Stark Building Materials UK Limited
CM0048-19	Supply of Building Materials - Trade, Building and Timber Materials	Direct Call-Off	SXL	£ 226,964	£ 226,964	Decco Ltd, Stark Building Materials UK Limited, Highland Industrial Supplies Ltd
CW0090-22	Affordable Housing Boreland Road	Direct Award	FC	£ 13,500,000	£ 13,500,000	Allan Water Homes Ltd
CW0306	Air Source Heat Pump Supply and Installation for Aberhill and Carnegie Primary School (Extension)	Mini-Competition	SXL	£ 696,442	£ 696,442	SureserveEnergy Services UK Limited
CW0316-2	Bus Station Assessment	Direct Call-Off	FC	£ 50,000	£ 67,547	AtkinsRealis UK Ltd
CW0317	Kirkcaldy District Heating Feasibility Study (Extension)	Direct Call-Off	CCS/GCA	£ 72,177	£ 72,177	Ramboll UK Limited
CW0327	PAT testing in public buildings	Direct Call-Off	SXL	£ 1,182,000	£ 591,000	E.W Edwardson (Electrical Contractors) Limited
CM0084-22	Supply for Hand Tools for Transportation	Mini-Competition	SXL	£ 84,000	£ 21,000	Decco Ltd, United Tooling Solution Ltd
CW0111	Below Ground Drainage Framework (Extension)	Open	FC	£ 1,400,000	£ 350,000	Braehead Ltd
CW0312-3	Templehall Housing Stage 1 & 2 Design	Direct Call-Off	Other	£ 750,172	£ 750,172	Hub East Central Scotland
CW0042	Education Grass Sports Pitch Maintenance (Extension x 2)	Open	FC	£ 180,000	£ 45,000	McNab Sports Ltd
CM0048-20	Plumbing, Heating, Gas Spares and Bathroom Materials (Extension)	Direct Call-Off	SXL	£ 1,671,356	£ 1,671,356	Wolseley UK Limited
CM0058	Supply & Delivery of Road Maintenance Materials	Open	FC	£ 2,160,000	£ 540,000	Fence Point Ltd, Highland Industrial Supplies Ltd, Huws Gray Ltd, PF Cusak, Poplar Building & Drainage Supplies, Redstag Materials, Scotia Supply Co Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CW0114	System Design, Installation and Commissioning for Fire Alarm, Intruder Alarm, CCTV and Door Access Systems (Extension)	Open	FC	£ 500,000	£ 125,000	Security & Fire Systems (Scotland) Limited, Caledonia Fire and Security Limited, VWS Ltd
CM0016	Supply of Electrical Materials (Extension)	Mini-Competition	SXL	£ 9,600,000	£ 2,400,000	Edmundson Electrical, Ross Electrical, SM Electrical Supplies
CW0294	Pitched Roof Framework	Restricted	FC	£ 10,000,000	£ 2,500,000	Kingdom Maintenance (Fife) Ltd , N Fraser Roofing Ltd, Hugh LS McConnell, AC Whyte Co Limited, GMG Contractors
CM0048-18	Supply of Kitchen Materials (Extension)	Direct Call-Off	SXL	£ 1,281,843	£ 854,562	JTC Furniture Group
CM0062-01	Supply of Road Signage	Mini-Competition	SXL	£ 168,000	£ 42,000	Mallatite Ltd
CM0064	Supply of Timetable Cases	Direct Award	FC	£ 112,000	£ 112,000	Trueform Engineering Ltd
CM0048-25	Supply of Laminate Wall Panels & Accessories	Direct Call-Off	SXL	£ 373,437	£ 124,479	MGM Timber (Scotland) Limited
CM0048-26	Supply of Power Tools and Associated Spares	Direct Call-Off	SXL	£ 139,957	£ 279,914	Gibb & Beveridge (Engineering Agencies) Ltd
CW0090-3-2	Affordable Housing Lumphinnans (modification)	Mini-Competition	Other	£ 13,365,058	£ 13,365,058	Clark Contracts Limited
CW0311	Installation of External Wall Insulation to Properties in Dunearn Drive Kirkcaldy	Mini-Competition	SXL	£ 1,121,668	£ 1,121,668	SureserveEnergy Services UK Limited
CW0314	Supply and Installation of External Wall Insulation (Inverkeithing and Kirkcaldy)	Mini-Competition	SXL	£ 307,449	£ 307,449	SureserveEnergy Services UK Limited
CW0315	Installation of External Wall Insulation to Properties in Dalgety Bay and Burntisland	Mini-Competition	SXL	£ 1,819,335	£ 1,819,335	SureserveEnergy Services UK Limited
CW0312-1	Adam Smith Growth Works & Town Centre Remodelling, Kirkcaldy	Direct Call-Off	Other	£ 20,000,000	£ 20,000,000	Hub East Central Scotland
TW0031	Direct Award for The Provision of Transport Appraisal to Support the Preparation of a New Local Development Plan	Direct Award	FC	£ 70,000	£ 70,000	Systra Ltd
CW0090-4	Site Security - Affordable Housing	Direct Award	FC	£ 261,977	£ 261,977	Orbis Protect Ltd
CM0048-20	Plumbing, Heating, Gas Spares and Bathroom Materials	Direct Call-Off	SXL	£ 1,671,356	£ 1,671,356	Wolseley UK Limited, William Wilson Ltd, City Plumbing Supplies

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CW0276	Supply and Installation of External Ramps	Open	FC	£ 700,000	£ 175,000	Garvock Services Ltd
CW0313	Installation of External Wall Insulation to Properties in Kirkcaldy	Mini-Competition	SXL	£ 2,402,241	£ 2,402,241	SureserveEnergy Services UK Limited
CW0317	Kirkcaldy District Heating Feasibility Study	Direct Call-Off	CCS/GCA	£ 72,177	£ 72,177	Ramboll UK Limited
CM0048-08	Supply of Timber Fencing Materials	Mini-Competition	SXL	£ 600,000	£ 150,000	MGM Timber (Scotland) Limited
CM0048-03	Supply of Decorating Packs	Mini-Competition	SXL	£ 569,210	£ 142,303	ICI Paints AkzoNobel
CW0090-18-1	Design Team Fees Fraser Avenue Affordable Housing	Other	FC	£ 310,870	£ 310,870	Kingdom Housing Assocation
CW0306	Air Source Heat Pump - Aberhill and Carnegie Primary Schools	Mini-Competition	SXL	£ 696,443	£ 696,443	SureserveEnergy Services UK Limited
CM0048-19	Trade and Building and Timber Materials	Direct Call-Off	SXL	£ 2,549,800	£ 1,274,900	Crown Paints Limited, Decco Ltd, Stark Building Materials UK Limited, S.I.I.S Limited, Highland Industrial Supplies Ltd, MGM Timber (Scotland) Limited, M.K.M Building Supplies (Holdings) Limited
CW0224	Festive Lights	Open	FC	£ 228,612	£ 57,153	Lite Ltd
CW0259	Dunfermline & Rosyth Energy Plan (Extension - modification)	Mini-Competition	CCS/GCA	£ 111,909	£ 111,909	Ramboll UK Limited
CW0219-1	Buckhaven Parish Church (Extension)	Open	FC	£ 38,824	£ 38,824	Ritchie Dagen & Allan Ltd T/A RDA Architects
CW0305	Air Source Heat Pump Supply and Installation at St Agatha's PS	Mini-Competition	SXL	£ 696,443	£ 696,443	Alternative Heat Ltd
12143	Servicing Heat Recovery and PIV Units (Extension)	Open	FC	£ 193,211	£ 96,635	Lovat's Catering Engineering Services Limited T/A Lovat's Group
CM0048-18	Supply of Kitchen Materials	Direct Call-Off	SXL	£ 1,281,843	£ 854,562	JTC Furniture Group
CW0283	Dunfermline Energy Centre Resilience Upgrade	Open	FC	£ 2,000,000	£ 500,000	Vital Energi Utilities Ltd
CW0288	Commercial Heating Service, Repairs and Maintenance	Open	FC	£ 8,100,000	£ 1,350,000	Lovat's Catering Engineering Services Limited T/A Lovat's Group, NG Bailey Facilities Services Limited, Richard Irvin FM Limited, Vital Energi Utilities Ltd
CW0090-1-1	Affordable Housing Kinghorn (modification)	Direct Award	FC	£ 77,718	£ 77,718	CR Smith Limited
CM0048-07	Supply of Laminate Wall Panels (award plus modification (change in supplier)	Mini-Competition	SXL	£ 152,070	£ 152,070	National Timber Group (company went into administration, new award to MGM superseded)

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CW0041	Maintenance of Artificial Pitches (Extension)	Mini-Competition	SXL	£ 284,400	£ 71,100	Sportex Group Ltd
CW0080	Timber Panel Construction Framework	Open	FC	£ 6,101,717	£ 1,525,429	CCG (Scotland) Limited
CW0112	Scaffolding and Associated Services Framework (Extension)	Open	FC	£ 4,870,684	£ 1,217,671	Mar Scaffolding (Scotland) Limited, Hard Rock Scaffolding Limited, Form Access Limited
CW0265	Framework for installation, Servicing & Maintenance of Lifts & Hoists.	Open	FC	£ 2,800,000	£ 70,000	Advanced Stairlifts Scotland Ltd, W Munro (Rehab) Ltd
TW0027	Rural Verge Cutting	Open	FC	£ 560,000	£ 140,000	Iain M Brown LLP, M Squared Scotland
CM0060	The Supply of Fife Doors Sets	Direct Award	FC	£ 154,333	£ 154,333	Hugh Stirling Ltd
CW0219-1	Community Trade Hub & Church (modification)	Open	FC	£ 25,386	£ 25,386	RDA Architects
CM0054	Supply and Delivery of Bitumen & Associated Products	Direct Call-Off	SXL	£ 136,000	£ 34,000	Jobling Purser, Colas Limited
CM0030	Supply of Kitchen Materials (modification)	Direct Call-Off	SXL	£ 2,004,206	£ 1,002,103	JTC Furniture Group
CM0053	Supply of Emergency Playpark Equipment	Direct Award	FC	£ 83,955	£ 41,978	G.B. Sport & Leisure UK Ltd
CW0090-17	Affordable Housing Evershed	Direct Award	Other	£ 9,082,791	£ 9,082,791	Campion Homes Ltd
CW0186	Fife Coastal Path Signage Replacement	Open	FC	£ 197,778	£ 49,445	Border Signs & Graphix Limited
10626	Void Property Clear and Clean Services (Extension)	Open	FC	£ 289,964	£ 144,982	Orbis Protect Ltd
CW0251	Supply and Installation Air Source Heat Pump in St Leonards PS (Extension)	Mini-Competition	SXL	£ 535,871	£ 535,871	Alternative Heat Ltd
CW0252	Supply and Installation Air Source Heat Pumps in 3 schools (Extension)	Mini-Competition	SXL	£ 854,178	£ 854,178	Alternative Heat Ltd
CW0090-3-1	Affordable Housing Bellyeoman Site	Mini-Competition	FC	£ 8,580,780	£ 8,580,780	CCG (Scotland) Limited
CW0090-3-2	Affordable Housing Lumphinnans	Mini-Competition	FC	£ 13,365,059	£ 13,365,058	Clark Contracts Limited
CW0090-3-3	Affordable Housing New Flockhouse Site	Mini-Competition	FC	£ 7,103,086	£ 7,103,086	CCG (Scotland) Limited
CW0266	Block Storage Maintenance and Repairs	Open	FC	£ 300,000	£ 75,000	J D & W Hamilton Linited
CM0012	Road Stone Materials (Extension)	Open	FC	£ 12,000,000	£ 3,000,000	Skene Group Construction Services Ltd, Breedon Trading Ltd, Tillicoultry Quarries Ltd, Angle Park Sand & Gravel, Hillhouse Quarry Group Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CW0036	Civil & Structural Engineering Consultancy Fife Interchange North (Extension)	Open	SXL	£ 100,000	£ 100,000	Kiloh Associates
CW0273	Commissioning Manager for Cupar Care Home	Open	FC	£ 46,250	£ 46,250	Cleartech Group Limited
CW0257	Employer Agent Services - Affordable Housing	Restricted	FC	£ 936,000	£ 234,000	Brownriggs, Brown and Wallace, Reid Associates
	Contract count: 74			**£ 177,197,219**	**£ 121,089,491**	

Category - Construction (Delegated Procurement Authority)

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CW0133	Lot 1 – Pitched Roof Repairs and Maintenance (Extension)	Restricted	FC	£ 7,560,000	£ 1,890,000	Kingdom Maintenance (Fife) Ltd
CW0316-01	Bus Stop Assessment	Direct Call-Off	Other	£ 67,547	£ 67,547	AtkinsRealis UK Ltd
CM0039	Survey, Design, Supply and Delivery of UPVC Doors and Windows (Extension)	Mini-Competition	Other	£ 9,100,000	£ 2,275,000	CR Smith Limited
CW0312-1	Extension to Madras College	Other	Other	£ 2,700,000	£ 2,700,000	Hub East Central Scotland
CW0164	Minor Builders Work including Reactive Maintenance (Extension)	Restricted	FC	£ 1,000,000	£ 250,000	Kingdom Maintenance (Fife) Ltd , John O'Donnell, Lasman Industries Ltd
CW0194	Sprinkler servicing and maintenance (Extension)	Open	FC	£ 220,000	£ 220,000	EMTEC Fire Systems Ltd
P996002	Maintenance and Repair to Commercial Heating (Extension)	Direct Award	FC	£ 677,000	£ 677,000	NG Bailey Facilities Services Limited
CW0124	Electrical Installations, Testing and PV Installations (Extension)	Restricted	FC	£ 26,000,000	£ 6,500,000	Moffat Projects Fife, McTear Contracts Ltd
CW0125	Kitchen Installations (Extension)	Restricted	FC	£ 4,000,000	£ 1,000,000	Bell Decorating Group Limited, Procast Building Contractors Ltd
CW0148	C1 Road Maintenance & Minor Civil Engineering works (Extension)	Open	FC	£ 45,000,000	£ 20,000,000	Amalgamated Construction Ltd, Breedon Trading Ltd, Geo Structural Ltd, Hillhouse Quarry Group Ltd, JH Civil Engineering Ltd, MacKenzie Construction Ltd, MacLay Civil Engineering Ltd, Realm Construction Ltd, RJ McLeod Contractors Ltd, Newlay Civil Engineering Ltd, T& N Gilmartin (Contractors) Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
TW0020	Structural Services – Professional Service Support (Extension)	Direct Call-Off	SXL	£ 131,825	£ 131,825	WSP UK Ltd
TW0030	Servicing & Maintenance (Supply of Painting) Road Marking Vehicle	Direct Award	FC	£ 100,000	£ 33,333	Meon UK Ltd
CW0161	Aluminium Curtain Walling (Extension)	Open	FC	£ 2,225,000	£ 556,250	Door Automation (Scotland) Ltd
CW0274	House Clearance & Cleaning and Associated Services	Open	FC	£ 9,560,000	£ 2,390,000	Perfect Clean Edinburgh Ltd, Flexi Clean Group Ltd, Orbis Protect Ltd, Bell Decorating Group Limited
CW0287-1	Cairneyhill Flood Study Update	Mini-Competition	FC	£ 57,860	£ 57,860	RPS Consulting Ltd
CW0123	Heating Installation Services to domestic properties (Extension)	Restricted	FC	£ 12,800,000	£ 3,200,000	McTear Contracts Ltd, City Technical Services UK Limited, BRB Electrical Limited
CW0125	Kitchen Installations (Extension)	Restricted	FC	£ 10,000,000	£ 2,500,000	Bell Decorating Group Limited, Procast Building Contractors Ltd
CW0289 - P11	CHP (Combined Heat & Power Unit) Maintenance Service - Kirkcaldy Leisure Centre	Direct Award	FC	£ 80,605	£ 16,121	Centrica Business Solutions UK Limted
	Contract count: 18			**£ 131,279,837**	**£ 44,464,936**	

Category - Corporate/Facilities Management

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value	Contractor(s)
CFM0274	Weather Bureau (Extension)	Direct Call-Off	Other	£ 129,841	£ 38,127	Metdesk Ltd
CFM0355	Oracle Premier Support (Extension)	Direct Call-Off	CCS/GCA	£ 165,283	£ 165,283	Oracle Corporation UK Ltd
CFM0461	Scottish Building Standards Hub	Direct Award	FC	£ 900,000	£ 200,000	Learning Pool Ltd
CFM0077	Social Care Agency Workers (Extension)	Mini-Competition	SXL	£ 10,500,000	£ 3,500,000	ASA International Ltd, Newcross Healthcare, Randstad Care (Reliance Care), Sanctuary Personnel Ltd
CFM0094	Provision of Fife Council Insurances (Extension)	Open	FC	£ 30,220,040	£ 6,044,008	AXA XL , Risk Management Partners Ltd, Zurich Municipal
CFM0112	Supply of First Aid Products (Extension)	Mini-Competition	SXL	£ 200,000	£ 50,000	Fast Aid Products Ltd, Aero Healthcare Ltd
CFM0266	Community Equipment Solution (Extension)	Direct Award	FC	£ 160,000	£ 42,000	CSS Europe Limited
CFM0333	Technology Enabled Care (Extension)	Direct Award	FC	£ 513,600	£ 256,800	Just Checking Ltd
CFM0368	Analytic Tool for Reducing Rent Arrears	Direct Award	FC	£ 917,838	£ 229,460	Voicescape Limited

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CFM0456	Provision of Occupational Health	Mini-Competition	CCS/GCA	£ 1,080,000	£ 360,000	People Asset Management Ltd
CFM0490	IBM Informix Licences	Direct Call-Off	Other	£ 150,000	£ 50,000	Softcat
CFM0127	Supply and Erection of Memorial Plaques and Path Kerbers (Extension)	Open	FC	£ 105,000	£ 35,000	Quality Masonry Services Ltd
CFM0276	Servicing and Repair of CDT Machinery and LEV Systems	Open	FC	£ 361,876	£ 90,469	Scotmech Engineering Ltd (Flamefast)
10912	Lone and Remote Working Solution (Extension)	Open	FC	£ 1,088,000	£ 108,800	Totalmobile Limited
11466	Social Work Case Management (variation to add LiquidLogic Children's Portal and Delegation Portal)	Open	FC	£ 272,120	£ 68,030	LiquidLogic
CFM0145	Trading Standards Case Management (Extension)	Other	CCS/GCA	£ 127,541	£ 31,885	Idox Software Ltd
CFM0049	Supply and Delivery of Milk (Extension)	Direct Call-Off	SXL	£ 280,000	£ 70,000	Muller Milk and Ingredients
CFM0147	TF Cloud Licences and Support (Extension)	Direct Call-Off	CCS/GCA	£ 500,000	£ 125,000	Civica UK Limited
CFM0151	Infoblox Licences and Support (Extension)	Direct Call-Off	CCS/GCA	£ 217,640	£ 54,410	Khipu Ltd
CFM0449	Specialised Paper and Wide Format Media	Open	FC	£ 520,000	£ 130,000	Premier Paper Group Ltd, CPP Trading Group Ltd
CFM0457	Provision of Physiotherapy and Employee Counselling	Open	FC	£ 1,400,000	£ 350,000	People Asset Management Ltd, Health is One Ltd
CFM0467	Adobe Enterprise Agreement	Direct Call-Off	CCS/GCA	£ 165,425	£ 55,115	Bytes Software Services Limited
CFM0479	Advanced DRS	Direct Award	FC	£ 129,563	£ 61,783	OneAdvanced Ltd
CFM0140	Fort Support (Extension)	Direct Call-Off	CCS/GCA	£ 280,000	£ 70,000	Advice Infrastructure Ltd
CFM0354	Alchemy Cloudhouse Containerisation (Extension)	Direct Call-Off	SP	£ 72,000	£ 36,000	Computacenter (UK) Limited
CFM0421	Email & Web Filtering Renewal	Direct Call-Off	Other	£ 500,000	£ 166,666	Boxxe Ltd
CFM0176	No Wrong Door Consultancy (Phase 3 - modification)	Direct Call-Off	Other	£ 55,000	£ 55,000	Inner Circle Consulting Limited
CFM0142	iDox Uniform & Document Management System (Extension)	Direct Call-Off	CCS/GCA	£ 435,948	£ 117,323	Idox Software Ltd
CFM0189	Provision of Printing Blue Badges (Extension)	Direct Call-Off	CCS/GCA	£ 50,000	£ 25,000	Allied Publicity Services (Manchester) Limited
CFM0225	Supply, Installation, Repair and Alteration of Window Blinds (Extension)	Open	FC	£ 1,200,000	£ 300,000	Shadow Blinds Ltd, Muirgroup Interiors Ltd, Val U Blinds Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CFM0265	PTX Bottomline (Extension)	Direct Call-Off	CCS/GCA	£ 75,740	£ 25,247	Bottomline Technologies Ltd
CFM0342	Provision of Merchant Services (Extension)	Direct Call-Off	CCS/GCA	£ 215,000	£ 107,500	Worldpay UK
CFM0381	Supply of Cleaning Equipment	Direct Call-Off	SXL	£ 54,422	£ 54,422	DMG Floorcare Ltd, Highland Industrial Supplies Ltd, Nilfisk Advance Ltd
CFM0472	Executive Advisory Services (Gartner Renewal)	Direct Call-Off	CCS/GCA	£ 277,500	£ 92,500	Gartner UK Limited
CFM0146	Commercial Catering Equipment	Direct Call-Off	SXL	£ 133,483	£ 133,483	Lovat's Catering Engineering Services Limited T/A Lovat's Group
CFM0372	Gym and Fitness Equipment (Extension)	Mini-Competition	SXL	£ 85,000	£ 21,250	Indigo Fitness Limited, Anytime Leisure T/A Origin Fitness Ltd
CFM0409	Provision of Global Custody Services	Mini-Competition	Other	£ 1,400,000	£ 200,000	Northern Trust Global Services SE
CFM0425	Provision of a Funeral and Undertaking Services	Open	FC	£ 400,000	£ 100,000	Stewart Funeral Directors Ltd
LUSI0104	Council Tax and Benefits System (Extension)	Direct Call-Off	CCS/GCA	£ 603,956	£ 217,152	NEC Software Solutions UK Ltd
CFM0329	Digital Publications and Services	Direct Call-Off	SXL	£ 95,833	£ 95,833	Overdrive Inc
LUSI014	Provision of Election Services (Extension)	Direct Call-Off	CCS/GCA	£ 649,000	£ 129,800	Idox Software Ltd
CFM0067	Actuarial Service (modification)	Mini-Competition	Other	£ 800,000	£ 200,000	Hymans Robertson LLP
CFM0339	Oracle Guided Learning (Extension)	Direct Award	FC	£ 230,000	£ 230,000	Oracle Corporation UK Ltd
CFM0367	Electronic Payment System	Direct Call-Off	Other	£ 400,000	£ 100,000	Allpay Ltd
CFM0474	Decisions Meeting Management	Direct Call-Off	SP	£ 29,484	£ 29,484	Computacenter (UK) Limited
CFM0232	Trust external audit of accounts (Extension)	Direct Call-Off	Other	£ 160,000	£ 40,000	Henderson Loggie LLP
CFM0415	Road AI (2025)	Direct Call-Off	CCS/GCA	£ 102,052	£ 51,026	Vaisala Ltd t/a Xweather
CFM0439	Supply of Firewalls	Direct Call-Off	Other	£ 191,000	£ 63,666	Boxxe Ltd
CFM0389	Clearing & Unblocking of Bin Chutes and Bin Areas	Open	FC	£ 115,000	£ 28,750	Hydro Wash Ltd
CFM0423	River Leven Green Skills Project	Open	FC	£ 331,965	£ 110,655	Rural Skills Scotland Ltd
CFM0394	Room Booking Management System	Direct Call-Off	CCS/GCA	£ 81,000	£ 22,000	Artifax Ltd
CFM0444	Information Handling System	Direct Award	FC	£ 73,047	£ 73,047	Allium UK Holding Ltd
CFM0448	Shared Alarm Receiving Centre	Direct Call-Off	SXL	£ 498,748	£ 83,125	Chubb Fire & Security Limited
CFM0330	Document Management System	Direct Call-Off	Other	£ 196,543	£ 62,039	Boxxe Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CFM0417	Provision of Sheriff Officers and Debt Recovery	Mini-Competition	SXL	£ 280,000	£ 70,000	Stirling Park LLP, Walker Love t/a George Walker & Co
CFM0066	Estate Management	Mini-Competition	CCS/GCA	£ 72,950	£ 72,950	Valuation Office Agency, Montagu Evans, Ryden LLP, Knight Frank Services Company, Savills
CFM0407	Provision of Cyber Insurance Cover	Direct Award	FC	£ 600,000	£ 150,000	Canopius Services Ltd
CFM0405	Winter Warmer Packs	Mini-Competition	SXL	£ 52,000	£ 26,000	GMC Corsehill Ltd
CFM0406	Library Furniture	Direct Call-Off	Other	£ 56,498	£ 56,498	The Design Concept Ltd
CFM0452	Magic Notes	Direct Call-Off	SXL	£ 225,000	£ 112,500	Beam Up Ltd
CFM0341	Cash in Transit	Direct Call-Off	Other	£ 210,000	£ 210,000	G4S Cash Solutions (UK) Ltd
CFM0128	Medical Aids (modification)	Open	FC	£ 6,800,000	£ 1,700,000	Mobilitas Group Limited
CFM0420	Herriot Watt Scholar	Other	FC	£ 61,483	£ 61,483	Heriot-Watt University
CFM0428	The Bravest Path Leadership Development	Direct Call-Off	CCS/GCA	£ 178,500	£ 59,500	The Bravest Path Ltd
CFM0301	School Transport Management System	Direct Call-Off	CCS/GCA	£ 194,500	£ 44,250	Pax Systems Ltd
CFM0256	Parking Management Solution	Direct Call-Off	Other	£ 205,058	£ 102,529	Imperial Civil Enforcement Solutions Limited
LUSI0098	Supply of Wi-Fi (Extension)	Direct Call-Off	CCS/GCA	£ 5,314,413	£ 104,094	Charterhouse Voice and Data Ltd
CFM0388-1	Flooring Pilot (Reuse/New/Vinyl)	Direct Call-Off	SXL	£ 250,000	£ 250,000	New Two Ltd, Spruce Carpets
CFM0424	Catering Allergen System	Direct Call-Off	Other	£ 197,060	£ 49,265	Civica UK Limited
CFM0051	Education and Office Furniture (Extension)	Direct Call-Off	SXL	£ 2,000,000	£ 184,354	Sharp Business Systems, Langstane Press Limited
CFM0403	Oracle Support	Direct Call-Off	CCS/GCA	£ 99,100	£ 33,033	Mastek Systems Company Ltd
CFM0429	Star Outcomes Training	Direct Award	FC	£ 99,521	£ 33,174	Triangle Consulting Social Enterprise Ltd
12424	Independent Professional Observer (Extension)	Open	FC	£ 72,000	£ 18,000	Giffordgate Limited
CFM0157	Servicing and Maintenance of Electric Profiling Beds (Extension)	Open	FC	£ 84,000	£ 21,000	W Munro (Rehab) Ltd
CFM0400	Supply of Fresh Meat	Direct Call-Off	SXL	£ 130,000	£ 52,000	Campbell Brothers Limited
CFM0116	Supply of Library Books, Educational textbooks and Multimedia Supplies (Extension)	Direct Call-Off	SXL	£ 1,923,022	£ 480,755	Askew & Holts, Blackwells, Browns, Glowworm, Hodder Gibson, Kelvin Books, Oxford Uni, Peters, Scotia & Chamaeleon, Ulverscroft, Waterstones
CFM0179	Print Services	Mini-Competition	SP	£ 250,000	£ 80,000	Barr Printers Ltd, J Thomson Colour Printers Ltd, Harlow Printing Ltd, Sterling Press, Pandaprint, Mackay & Inglis Limited, MBM Print SCS Ltd, McAllister Litho Glasgow Ltd, Streamline Corporate, The Evolve Group, Winter & Simpson Ltd
CFM0262	Metal Sheds and Storage (modification)	Open	FC	£ 76,000	£ 19,000	Flexiform Business Furniture (Asgard)

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CFM0401	Coffee and Coffee Related products	Direct Award	FC	£ 36,891	£ 36,891	Myrtle Coffee Services Limited
CFM0100	Media Services (Extension)	Direct Call-Off	SP	£ 136,000	£ 45,000	Precise Media Monitoring Ltd
CFM0285	Modern Apprentice & Traineeship Training Delivery (Extension)	Direct Award	FC	£ 316,623	£ 120,541	Fife College
CFM0062	Repair & Maintenance of Swimming Pool Equipment (Extension)	Open	FC	£ 936,000	£ 234,000	CMM Pools Ltd
CFM0414	Provision of Alloy System	Direct Call-Off	Other	£ 122,000	£ 122,000	Causeway Technologies Limited
CFM0063	Provision of Storage & Removal Services (Extension)	Open	FC	£ 332,650	£ 83,163	AMC Removals UK
CFM0068	Translation, Interpretation and Transcription Services x3 (2 extensions, 1 award roll-up)	Other	Other	£ 30,000	£ 30,000	Global Connections Scotland Ltd, Global Language Services Ltd, DA Languages Ltd
CFM0075	Electric Profiling Beds and Matresses (Extension)	Open	FC	£ 203,000	£ 67,666	Linet UK, W Munro (Rehab) Ltd
CFM0388	Supply, installation and disposal of Domestic Furniture and Furnishings	Mini-Competition	SXL	£ 10,138,272	£ 1,200,000	CF Services, The Furnishing Service, New Two Ltd, Castle Furniture, Spruce Carpets
CFM0070-01	Annual Inspection of Education Gym Equipment	Mini-Competition	Other	£ 60,000	£ 15,000	Sportsafe (UK) Ltd
CFM0078	Servicing and Repairing of Medical Aids (Extension)	Open	FC	£ 288,000	£ 72,000	W Munro (Rehab) Ltd
CFM0078-01	Servicing and Repairing of Stair Climbers (Extension)	Open	FC	£ 65,000	£ 13,000	Fast Aid Products Ltd
CFM0011	Domestic Furniture & Furnishings	Mini-Competition	SXL			CF Services, The Furnishing Service, Castle Furniture, Furniture Plus (values not included as superseded by CFM0388)
CFM0095	Discounts & Exemptions (Extension)	Open	FC	£ 239,600	£ 59,900	Datatank Ltd
CFM0136	IT Hardware	Direct Call-Off	SP	£ 2,000,000	£ 2,000,000	HP Inc UK Limited
CFM0419	Mellow Parenting Training Sessions	Direct Award	FC	£ 60,500	£ 60,500	Mellow Parenting Ltd
CFM0123	Supply and Delivery of Groceries and Provisions	Direct Call-Off	SXL	£ 12,000,000	£ 3,000,000	William Yule & Sons, Adamson Drinks Limited

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
12155	Learning and Development (DPS) (Extension)	Mini-Competition	FC	£ 586,386	£ 586,386	Alex McAra HGV Training, Animate Consulting, Calm Training, Camilla Training Aspects Ltd, Community Trade Hub Ltd, DMH Assessment Service, Dundee & Angus College, Edinburgh College, Elite Training and Consultancy, Fife College, Fife Employment Access Trust, Fife Group (Scotland) Ltd, Fife Rape & Sexual Assault Centre, Fife Voluntary Action, Glasgow Clyde College, Learning Pool Ltd, Mairi McTaggart Coaching and Development, Me Learning Ltd, Mines Rescue Service Ltd, Open University Student, QA Limited, Raeburn Training Ltd, Rock Compliance Ltd, Safer Futures Ltd, Sally Wassell, Shelter (Scotland), Sibbald Ltd, St Andrews Management Centre, The AIM Project, Training for Care, University of the West of Scotland
CFM0284	Temporary & Interim Staff Services	Direct Call-Off	SP	£ 485,480	£ 485,480	ASA International Ltd, Blue Arrow Ltd Private Limited Company, Randstad Care (Reliance Care), Search Consultancy Ltd
CFM0393	Microsoft agreement	Direct Call-Off	CCS/GCA	£ 5,901,392	£ 1,967,130	Pheonix Software Ltd
CFM0398	Bereavement Digitisation - Plotbox	Direct Award	FC	£ 240,000	£ 35,000	Plotbox
CFM0033	Provision of Voting and Engagement in relation to Pension Fund (Extension)	Mini-Competition	Other	£ 270,000	£ 90,000	Hermes Equity Ownership Services Ltd
CFM0151	Infoblox Licences (Extension)	Direct Call-Off	CCS/GCA	£ 54,410	£ 54,410	Khipu Ltd
CFM0357	NBS Suite	Direct Award	FC	£ 115,247	£ 38,416	Hubexo North UK Ltd
CFM0229	Non Geographical Numbers	Mini-Competition	CCS/GCA	£ 136,609	£ 34,152	Daisy Corporate Services Trading Ltd
CFM0331	Sandwiches and Food to Go 2025	Open	FC	£ 355,448	£ 1,421,791	PJ'S Foods Limited
CFM0384	Provision of Payment Services - Prepaid Cards	Direct Award	CCS/GCA	£ 36,000	£ 8,000	Allpay Ltd
CFM0391	Commvault Subscription Renewal	Mini-Competition	FC	£ 225,000	£ 60,000	Ultima Business Solutions Limited
LUSI0079	Hybrid Mail (Extension)	Direct Call-Off	CCS/GCA	£ 600,000	£ 600,000	Critiqom Ltd
CFM0329	Digital Publications and Services	Direct Call-Off	SXL	£ 160,000	£ 40,000	Overdrive Inc
CFM0399	Chief Officer Evaluation Consultancy	Direct Call-Off	CCS/GCA	£ 65,370	£ 65,370	Korn Ferry (UK) Limited
CFM0309	Sumdog Software	Direct Award	FC	£ 225,000	£ 75,000	Sumdog Ltd
CFM0396	RedSky IT	Direct Award	FC	£ 55,782	£ 27,891	Redsky IT (Hemel) Ltd
CFM0180	Provision of PPE and Workwear	Direct Call-Off	SXL	£ 2,600,000	£ 650,000	The Acro Group, SMI (Scotland) Ltd - Lion Safety, Gibb & Beveridge (Engineering Agencies) Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CFM0118-1	Supply of Fitness Equipment x 2 (award and modification)	Mini-Competition	FC	£ 1,600,000	£ 400,000	Life Fitness (UK) Ltd, Indigo Fitness Limited, Gym Rental Company Ltd
CFM0392	Soroco Scout	Direct Call-Off	FC	£ 98,000	£ 98,000	CGI IT UK Limited
CFM0342	Merchant Services	Direct Call-Off	CCS/GCA	£ 215,000	£ 107,500	Worldpay UK
CFM0251	Managed Security Operations Centre (Extension)	Direct Call-Off	CCS/GCA	£ 396,000	£ 198,000	Quorum Cyber Security Ltd
CFM0302	Box Office Management System	Direct Call-Off	CCS/GCA	£ 220,000	£ 26,000	Spektrix Limited
CFM0373	Supply of SIP Trunks	Direct Call-Off	CCS/GCA	£ 194,867	£ 64,956	Gamma Network Solutions Limited
CFM0350	Supply of Flatbed Cutter	Open	FC	£ 60,000	£ 60,000	Vivid Laminating Technologies Ltd
	Contract count: 122			**£ 121,187,119**	**£ 33,500,664**	

Category - Fleet/Environment

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor(s)
EF0038-24	Purchase and supply of 3 x 3.5t crew van tipper vehicles	Direct Call-Off	SXL	£ 132,417	£ 132,417	MAN Truck and Bus UK
EF0073	Framework agreement for the provision of auction services (Extension)	Open	FC	£ -	£ -	Commercial Vehicle Auctions, Wilsons Auctions Limited, John Pye & Sons
EF0086-01	Vehicle parts – parts for light and heavy vehicles	Direct Call-Off	SXL	£ 1,250,000	£ 310,000	Dingbro Ltd
EF0039-11	Purchase and supply of 1 x 26t tipper vehicle	Direct Call-Off	SXL	£ 123,780	£ 123,780	MAN Truck and Bus UK
EF0062-11	Supply of 6 ride on mowers	Direct Call-Off	SXL	£ 210,731	£ 210,731	Fairways (GM) Ltd
EF0038-23	Purchase of 10 panel vans	Direct Call-Off	CCS/GCA	£ 218,500	£ 218,500	AM Phillip Trucktech Ltd
EF0033	Analyst Service Environmental Services (Extension)	Open	FC	£ 196,000	£ 49,000	Socotec UK Ltd
EF0039-10	Purchase and supply of 3 x 18t chassis with QCB conversion and tipper body	Direct Call-Off	SXL	£ 437,118	£ 437,118	Econ Engineering Ltd
EF0038-22	Purchase and supply of single and double cab chassis and panel vans	Direct Call-Off	CCS/GCA	£ 1,504,073	£ 1,504,073	MAN Truck and Bus UK
EF0045	Tyres (Extension)	Direct Call-Off	SXL	£ 687,394	£ 687,394	McConnechy's Tyre Service Ltd
EF0062-10	Purchase and supply of 2 x tractor mounted trailed rotary mowers	Mini-Competition	SXL	£ 56,650	£ 56,650	Gammies Groundcare Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
EF0109	Fife Coast & Countryside Vehicles	Direct Call-Off	Other	£ 95,533	£ 95,532	Motus Commercials T/A Pentagon Motor Group Derby Isuzu
EF0038-24	Purchase and supply of replacement panel vans	Direct Call-Off	CCS/GCA	£ 1,504,073	£ 1,504,073	MAN Truck and Bus UK
EF0062-07	Purchase and supply of a telescopic loader	Mini-Competition	SXL	£ 113,800	£ 113,800	Scot Agri C/O Scot JCB (Holdings) Ltd
EF0062-05	Replacement equipment for Fife Golf Trust	Mini-Competition	SXL	£ 1,900,474	£ 1,900,474	Fairways (GM) Ltd, Reesink UK Ltd, Hamilton (Bros) Engineering Ltd, Gammies Groundcare Ltd
EF0038-16	Purchase of four 7.2t crew cabin vehicles	Direct Call-Off	CCS/GCA	£ 183,904	£ 183,904	AM Phillip Trucktech Ltd
EF0038-17	Replacement Vehicles for FCCT	Mini-Competition	Other	£ 212,953	£ 212,953	Ker & Smith Cumnock Ltd
EF0038-19	Purchase and supply of 31 small vans	Direct Call-Off	SXL	£ 672,030	£ 672,030	AM Phillip Trucktech Ltd
EF0038-20	Purchase and supply of replacement tipper vehicles	Direct Call-Off	CCS/GCA	£ 291,275	£ 291,275	AM Phillip Trucktech Ltd
EF0039-06	Purchase and supply of 26t RCVS	Direct Call-Off	SXL	£ 3,082,332	£ 3,082,332	Farid Hillend Engineering
EF0039-07	Purchase of 4 narrow body RCVs	Direct Call-Off	SXL	£ 796,329	£ 796,329	Dennis Eagle
EF0046	Textile Recycling Service (Extension)	Mini-Competition	SXL	£ -	£ -	Nathan Wastesavers Ltd
EF0052	Vehicle and Plant Hire (extension and award roll-up)	Open	SXL	£ 3,723,629	£ 3,723,629	Accident Repair Centre (Scotland) Limited, ACL Hire Ltd, Arnold Clark Finance Ltd, Clee Hill Plant Limited, Dawsongroup Bus and Coach Limited, Econ Engineering Ltd, Jarvie Plant Limited, J P Rentals, McNicoll Vehicle Hire Ltd, MV Commercial Ltd, Nationwide Platforms Limited, Northgate Vehicle Hire, Peter Vardy, Riverside Truck Rental, Sunbelt Rentals Limited, VMS (Fleet Management Ltd), WM Hamilton & Sons Limited
EF0062	Grounds & Plant Equipment	Mini-Competition	SXL	£ 335,290	£ 335,290	Fairways (GM) Ltd, Fraser C Robb, The Double A Company, Tudor (UK) Ltd trading as Tudor Environmental
EF0069	Lubricating Oils, Greases and Antifreeze (Extension)	Mini-Competition	Other	£ 260,000	£ 65,000	Rock Chemicals Limited
EF0039-09	Purchase and supply of 3 gritters	Direct Call-Off	SXL	£ 420,600	£ 420,600	Econ Engineering Ltd
EF0062-08	Purchase and supply of replacement equipment for FGT	Direct Call-Off	SXL	£ 219,069	£ 219,069	Fairways (GM) Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
EF0093	Mineral Compliance Check Framework Agreement (modification)	Open	FC	£ 140,000	£ 35,000	Ironside Farrar Ltd
EF0039-08	Purchase of 1 RCV	Direct Call-Off	SXL	£ 246,205	£ 246,205	Farid Hillend Engineering
EF0070	Framework agreement for the supply and delivery of trees, plants and shrubs	Open	FC	£ 520,000	£ 130,000	Pentland Plants, Craigmarloch Nurseries, Green Tech Ltd, Glenmore Group Ltd Trading as Glenmore Nurseries, J A Jones & Sons (Chruchtown) Ltd
EF0062-04	Purchase of tractors for grounds maintenance (modification)	Mini-Competition	SXL	£ 876,330	£ 876,330	Hamilton (Bros) Engineering Ltd
EF0093	Mineral Compliance Check Framework Agreement	Open	FC	£ 140,000	£ 35,000	Ironside Farrar Ltd
EF0038-15	Purchase and Supply of 5 Street Lighting Tower Wagon Vehicles	Direct Call-Off	CCS/GCA	£ 528,000	£ 528,000	AM Phillip Trucktech Ltd
EF0038	Vehicle Purchase	Mini-Competition	CCS/GCA	£ 6,000,000	£ 1,500,000	Skoda Uk, MAN Truck and Bus UK, AM Phillip Trucktech Ltd
EF0098	Purchase and Supply of 8 Ford Transit 17 Seater Minibuses	Direct Call-Off	CCS/GCA	£ 342,852	£ 342,852	Ford Retail Group Ltd
EF0088	Purchase of Access Minibuses	Mini-Competition	FC	£ 593,371	£ 593,371	Treka Bus Ltd
EF0025-01	Supply and Delivery of Vehicle Parts (Extension)	Direct Call-Off	SXL	£ 340,000	£ 340,000	Dingbro Ltd
EF0039	Heavy Vehicles	Direct Call-Off	FC	£ 7,051,493	£ 7,051,493	Econ Engineering Ltd, Lothian DAF, Multevo Ltd, Lothian DAF, Multevo Ltd
EF0097	Purchase and Supply of 2 Gully Tankers	Direct Call-Off	Other	£ 405,000	£ 405,000	Bucher Municipal Ltd
EF0025-03	Vehicle Parts - Consumables (Extension)	Mini-Competition	SXL	£ 162,565	£ 162,565	Prime Industrial & Janitorial Supplies Ltd
EF0038-18	Purchase and Supply of 1 x Street Lighting Tower Wagon	Direct Call-Off	CCS/GCA	£ 90,482	£ 90,482	AM Phillip Trucktech Ltd
	Contract count: 42			**£ 36,064,252**	**£ 29,682,251**	

Category - Social Care/Education

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
SC0070	Supply & Delivery of Educational Materials	Mini-Competition	SXL	£ 5,200,000	£ 1,300,000	Findel Education Ltd, Haydock Music Ltd, Learning Space Belfast Ltd

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CFM0305	Supply of Timber Materials for Education	Mini-Competition	SXL	£ 40,995	£ 40,995	National Timber Group (award subsequently cancelled due to supplier going into administration. New award made in 26/27 financial year)
CFM0013	Supply & Delivery of Musical Instruments (call-off from Education Materials framework)	Mini-Competition	SXL	£ 69,321	£ 69,321	Band Supplies
SC0074	Inverkeithing Core and Cluster 1	Open	FC	£ 2,077,985	£ 296,855	The Richmond Fellowship Scotland Limited
SC0005	Flexible Framework for the Provision of Care at Home for Adults and Older People (Extension)	Open	FC	£ 20,322,477	£ 20,322,477	Intergrity Social Care Solutions, ACS Care at Home, Cera Care Operations Scotland Ltd, Gentle Hands HealthCare Limited, Call-in Homecare Ltd, Heart Link Health Care Services Ltd, ION Care and Support Services Ltd, LinkLiving Ltd, Balmoral Homecare Ltd, Gibson Training and Care Ltd, Kenylink Services Ltd, Time For You Care, Oran Homecare Ltd, Care1 Professional Services Ltd, Capability Scotland, Constance Care Limited, The Richmond Fellowship Scotland Limited, Scotia Homecare Solutions Limited, Avenue Care Services, Avicenna Care Ltd, J.C.MICHAEL GROUPS LTD, Kingdom Support and Care CIC, Support and Social Care Network Ltd, Thistle Care Solutions Ltd, EXCEL CARE Pvt Ltd
SC0056	Short Breaks for Adults (modification)	Direct Award	FC	£ 1,383,243	£ 346,976	Inspired Breaks Ltd
SC0005a	Care at home Hospital Discharge	Mini-Competition	FC	£ 385,446	£ 385,446	Cera Care Operations Scotland Ltd, Oran Homecare Ltd, Thistle Care Solutions Ltd, Heart Link Health Care Services Ltd, Plum Tree
SC0044	Children's Residential Care and Education	Direct Call-Off	SXL	£ 7,156,600	£ 7,156,600	Aberlour Child Care Trust, Acorn Care & Education Ltd (Falkland House School), Applied Care and Development, Carevisions Group Ltd, Common Thread Limited, Harmeny Education Trust Limited, Hillside School, Inspire Scotland Ltd, Rossie Secure Accommodation Services, Seamab School, Spark of Genuis (Training) Ltd, Starley Hall School
SC0041	Day Services – Sense Scotland (Extension)	Direct Award	FC	£ 831,725	£ 294,165	Sense Scotland
SC0057	Short Break Services for Adults (Various), Leuchie House (Extension)	Direct Award	FC	£ 624,034	£ 157,745	Leuchie National Respite Centre
SC0074	Inverkeithing Core and Cluster 1	Open	FC	£ 2,077,985	£ 296,855	The Richmond Fellowship Scotland Limited

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
CFM0013	Supply & Delivery of Education Materials	Mini-Competition	SXL	£ 5,560,000	£ 1,390,000	Findel Education Ltd, Band Supplies, TTS, Newitts
SC0027	Benarty Lodges Supported Living (Extension)	Mini-Competition	FC	£ 4,699,716	£ 1,029,583	The Richmond Fellowship Scotland Limited
SC0037	Secure Care	Competitive with Negotiation	SXL	£ 105,000,000	£ 26,250,000	Kibble Education and Care, Rossie Secure Accommodation Services, St. Mary's Kenmure, The Good Shepherd Centre
SC0045	Day Care Services – Capability Scotland (Upper Springlands) (Extension)	Direct Award	FC	£ 895,907	£ 311,186	Capability Scotland
SC0034	Day Care - Scottish Autism (Extension)	Direct Award	FC	£ 3,737,918	£ 1,302,820	Scottish Autism
SC0041	Day Care - Sense Scotland (Extension)	Direct Award	FC	£ 831,725	£ 294,165	Sense Scotland
CFM0119	R&M Musical Instruments (Pianos) (modification)	Open	FC	£ 975,524	£ 243,881	SACRO
CFM0031	Servicing, Maintenance & Repair of Laser Equipment (modification)	Open	FC	£ 24,000	£ 6,000	CO2 Laser Repairs Ltd
CFM0276	Servicing & Repair of CDT Machinery, LEV Systems & Laser Equipment (modification)	Open	FC	£ 361,876	£ 90,469	Scotmech Engineering Ltd (Flamefast)
SC0039	Day Services - Elizabeth House (Extension)	Direct Award	SP	£ 225,734	£ 225,734	Carnegie Care Ltd
SC0069	Supply & Installation of Bandsaws	Open	FC	£ 101,802	£ 25,451	Scotmech Engineering Ltd (Flamefast)
SC0043	Day Care - Capability Scotland Kelty (Extension)	Direct Award	FC	£ 816,814	£ 272,271	Capability Scotland
SC0073	Saw Sharpening for Education	Open	FC	£ 105,628	£ 26,407	Gibb & Beveridge (Engineering Agencies) Ltd
SC0040	Day Care - Abbeyfield (Extension)	Direct Award	FC	£ 9,100,000	£ 3,030,000	Abbeyfield Kirkcaldy Society Ltd
SC0055	Care Homes for Adults with Learning Disabilities (Scotland Excel CHALD)	Direct Call-Off	SXL	£ 1,565,771	£ 1,565,771	Scottish Autism, Voyage Care
SC0022	Foster & Continuing care (Extension)	Direct Call-Off	SXL	£ 33,959,240	£ 8,489,810	Aberlour Child Care Trust, Action for Children, Barnardo's, Carevisions Group Ltd, Carolina House Trust, Carevisions Group Ltd, Foster Care Connect Ltd, Fostering People Ltd, Fostering Relations Ltd, National Fostering Agency, St. Andrews Childrens Society Ltd, SWIIS Foster Care Scotland Limited, The Adolescent & Children's Trust
	Contract count: 27			**£ 208,131,465**	**£ 75,220,984**	

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor

Category - Travel & Transportation

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
TT0007	Go-Flexi/Taxibus Service (West Fife) - further extension	Mini-Competition	FC	£ 300,000	£ 300,000	Moffat & Williamson Ltd
11688-L06 anc	South Fife Local and School Bus Services (2026-2030)	Mini-Competition	FC	£ 28,059,740	£ 7,014,935	A1 Minibus and Coach Services Ltd, Bay Travel Coaches Ltd, Festival Travel (Scotland) Ltd, Fife Scottish Omnibuses Ltd T/A Stagecoach East Scotland, Living High Travel Ltd, MTG Enterprises Ltd T/A Merlin Travel, Midland Bluebird Ltd T/A McGill's Midland Bluebird, Salmond's Mini Coach Hire Ltd
TT0007	Go-Flexi/Taxibus Service (West Fife) (modification)	Open	FC	£ 2,741,376	£ 644,265	Moffat & Williamson Ltd
TT0018-02	Social Work Taxi Exemptions (24/25 retrospective reporting)	Direct Call-Off	FC	£ 160,024	£ 160,024	Brian Buchanan T/A A1 Cabs, The Taxi Centre (Fife) Ltd, Fife Wide Taxis Ltd, Taxi Central Ltd, M & H Contracts

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
TT0019-2	Education Taxi Minibus Framework Roll up report - April 25 - July 25	Mini-Competition	FC	£ 809,167	£ 809,167	Ian Bridges & Lorraine Bridges T/A A&J Taxis, Brian Buchanan T/A A1 Cabs, Ace Radio Taxis Ltd, Alister & Neil McDonald T/A Aly's Taxis, Antony Barber T/A Barber Taxis, David & Mary Bayne T/A Baynes Tayport Taxis, Big Yellow Taxi Co (Scotland) Ltd, Michael Burt T/A Burts Taxi, C and H Taxis Ltd, Calypso's Cabs Ltd T/A St Andrews Taxis, Kevin Hopgood T/A Coastal Cabs, Cowdenbeath Taxi Service Ltd, David James Nicoll T/A David's Taxi, Dhillon Taxis Ltd, Fife Contract Car Hire Ltd T/A Magnum Taxis, FM Cabs, Edwin & Elizabeth Gray T/A Grays Taxi, H C Wilson, Ross Hamilton T/A Hamilton Taxis, Harley Taxis Ltd, Island Cars Ltd, James Lyle T/A James Lyle Taxi, Gurvinder Johal & Dale Peden T/A JJ Taxis, Amanda McWilliams T/A Kings Taxis, Kirkcaldy Cabs Ltd, Ronald Krump T/A Krump Kabs, M & H Contracts, Lorna Munro T/A M&M Taxis (Cupar), Stewart Murray & Patricia Murray T/A Murray's Taxis Glenrothes, Parminder Singh T/A P&R Taxis, Edward Kane T/A Platinum Cabs, William Laing & Sharon Brown T/A Prompt Taxis, Stephen Kremeyer T/A SK Taxi, Scot McIntosh T/A Scott's Taxi, Peter Robertson T/A Smart Travel, Calvin Brown T/A St Andrews Airport Transfer, Taxi Central Ltd, Taxi Dunfermline Ltd, Ibadullah Rizwanullah T/A Taxipad, Tony Beattie T/A Tony's Taxis, James Buchan T/A Treble 41 Taxis, Karen Whittle T/A Treble Thirty Taxis, Treble Twenty Taxis Ltd, The Taxi Centre (Fife) Ltd, Muhammad Ashan D Rafique T/A United Radio Cabs, Ian Wilson & Laura Wilson T/A Wilsons Taxis

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
TT0013-03	Social Work & Housing Framework	Open	FC	£ 1,426,514	£ 1,426,514	Adam Park and Donna Park t/a A&D Taxis, Brian Buchanan T/A A1 Cabs, Ace Radio Taxis Ltd, Andrew Sweeney T/A Andy's Cabs, Attila's Taxis, C and H Taxis Ltd, Kevin Hopgood T/A Coastal Cabs, Cowdenbeath Taxi Service Ltd, Peter Simpson T/A Crossford Taxis, Derek Steele, Dawn Hunter T/A Dawn 2 Dusk Cabs, Dhillon Taxis Ltd, Fife Contract Car Hire Ltd T/A Magnum Taxis, Fife Wide Taxis Ltd, Gibbs Taxis Ltd, HC Wilson, Island Cars Ltd, John McGuire and Brenda Ferguson T/A J&B Cabs, Gurvinder Johal & Dale Peden T/A JJ Taxis, Kirkcaldy Cabs Ltd, M & H Contracts, Stewart Murray & Patricia Murray T/A Murray's Taxis Glenrothes, Edward Kane T/A Platinum Cabs, William Laing & Sharon Brown T/A Prompt Taxis, Peter Robertson T/A Smart Travel, Taxi Central Ltd, Taxi Dunfermline Ltd, The Taxi Centre (Fife) Ltd, Tony Beattie T/A Tony's Taxis, Treble Twenty Taxis Ltd, Muhammad Ashan D Rafique T/A United Radio Cabs, Yasir Raja T/A Yasir's Taxi Dunfermline, Lorna Munro T/A M&M Taxis (Cupar), Calypso's Cabs Ltd T/A St Andrews Taxis
TT0015	North Fife Scholars Travel Pass Agreement (Extension)	Direct Award	FC	£ 620,000	£ 155,000	Fife Scottish Omnibuses Ltd T/A Stagecoach East Scotland

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
TT0019 - 1	School Taxis & Minibus Framework	Mini-Competition	FC	£ 2,248,864	£ 562,216	365 Travel Ltd, A Robertson & Son, A&J Taxis, A&S Taxis, A1 Cabs, A1 Minibus and Coach Services Ltd, A2B Taxis, Ace Radio Taxis Ltd, AD Taxis, ADI Taxis, Aly's Taxis, Amigo Cabs, Andy's Cabs, Andy's Taxis, Auchtermuchty Taxi, BAR Cabs, Barber Taxis, Baynes Tayport Taxis, Big Yellow Taxi Co (Scotland) Ltd, Bobs 24 Hour Taxis Ltd, Burts Taxi, C and H Taxis Ltd, Calypso's Cabs Ltd T/A St Andrews Taxis, Chik's Taxis, Coastal Cabs, Cowdenbeath Taxi Service Ltd, Crossford Taxis, Cupar Taxis, David's Taxi, Dawn 2 Dusk Cabs, Deas Taxis, Derek Steele, Dhillon Taxis Ltd, Magnum Taxis, Fife Wide Taxis Ltd, Fifeshuttle, FM Cabs, Gibbs Taxis Ltd, Goodsir Taxis, GoPals Taxis, GoRa Taxis, Grays Taxi, Hamilton Taxis, Harley Taxis Ltd, HC Wilson, Helen's Taxi, Ian's Coaches Ltd, Ians Taxi, Island Cars Ltd, J&B Cabs, James Lyle Taxi, JJ Taxis, Jocks Cabs, KDY Taxis, Kingdom Taxis, Kingdom Transport Coaches, Kings Taxis, Kirkcaldy Cabs Ltd, Krump Kabs, LGM (Scotland) Ltd, M & H Contracts, M&M Taxis (Cupar), Malcs Taxi, Markinch Cabs, Mead Taxi Services, McCormick Taxis, Movin Sounds Disco Party Bus, MTS Taxis, Murray's Taxis Glenrothes, MyBUS C.T. Ltd, Nicola Cooper Taxi, P&R Taxis, Paddy's Taxis, Platinum Cabs, Prompt Cabs, Prompt Taxis, Raith Taxis Ltd, Scott's Taxi, SK Taxi, Smart Travel, St Andrews Airport Transfer, St Andrews Executive Travel Ltd, Steve's Taxi, Taxi Central Ltd, Taxi Dunfermline Ltd, Taxipad, The Taxi Centre (Fife) Ltd, Thistle Airport Services, Tommy's Taxis, Tony's Taxis, Town Cabs, Treble 41 Taxis, Treble Thirty Taxis, Treble Twenty Taxis Ltd, United Radio Cabs, Village Cabz, Wilkies Taxi, Wilsons Taxis, X Cabs, Yasir's Taxi Dunfermline

Title	Contract Title	Procedure	Initiating Contract Owner	Contract Value	Annual Value (if applicable)	Contractor
11688-C04	Adhoc Bus and Coach Hire	Other	FC	£ 358,703	£ 358,703	A1 Minibus and Coach Services Ltd, Bay Travel Coaches Ltd, Bodyshop Edinburgh Ltd T/A Coach Hire Edinburgh Ltd, Capercaillie Travel Ltd, E&M Horsburgh Ltd, Eazy Coach Hire Fife, Festival Travel (Scotland) Ltd, Hamish Gordon Coaches, J C Rae T/A Kingdom Transport Coaches, Living High Travel Ltd, MTG Enterprises Ltd T/A Merlin Travel, Moffat & Williamson Ltd, Prentice Westwood, Salmond's Mini Coach Hire Ltd, Peter Robertson T/A Smart Travel, St Andrews Executive Travel Ltd
11688-L07 anc	South Fife Local and School Bus Services	Mini-Competition	FC	£ 150,000,000	£ 15,000,000	A1 Minibus and Coach Services Ltd, Bodyshop Edinburgh Ltd T/A Coach Hire Edinburgh Ltd, Festival Travel (Scotland) Ltd, Fife Scottish Omnibuses Ltd T/A Stagecoach East Scotland, Living High Travel Ltd, MTG Enterprises Ltd T/A Merlin Travel, Salmond's Mini Coach Hire Ltd, Bay Travel Coaches Ltd, Lothian Coaches Ltd T/A Lothian Motorcoaches Ltd
	Contract count: 10			**£ 186,724,388**	**£ 26,430,824**	

APR Reporting Category: Number of Jobs			
Contract Description	**Benefit Description**	**Committed Value/Units (where provided)**	**Unit Measurement**
Affordable Housing - Blacklaw/Cowdenbeath/Lochgelly/ Viewfield	NT1 - No. of full time equivalent direct local employees (FTE) hired or retained for the duration of the contract - Local/Social Economic Value - £16,976,310	551	People
	NT2 - Percentage of full time equivalent local employees (FTE) on contract - employed directly or through supply chain	14%	Percentage
	NT4 - No. of full time equivalent employees (FTE) hired on the contract who are NOT in Employment, Education, or Training (NEETs). No. people FTE - Local/Social Economic Value - £15,382.90	1	People
Electrical Installations, Testing and PV Installations at Various Locations Throughout Fife including all Associated Works	Additional positions created locally supporting local community	7	People
	Locally employed workforce	80%	Percentage
Installation only UPVC Doors and Windows Various Properties Fife Wide	New Starts	19	People
Internal and External Painter and Plasterwork to Domestic & Commercial Properties and Kitchen Installations Framework	New Starts	8	People
Minor Builder Works including reactive maintenance, various location throughout Fife including all associated works.	New Start - Following passing of apprentice skills test	1	People
Fostering and Continuing Care Service	New Starts	2	People

APR Reporting Category: Skills and Training (Workshops, Careers advice etc.)			
Contract Description	**Benefit Description**	**Committed Value/Units**	**Unit Measurement**
Affordable Housing - Blacklaw/Lochgelly/Viewfield	NT11 - 'No. of hours of 'support into work' assistance provided to unemployed people through career mentoring, including mock interviews, CV advice, and careers guidance - Local/Social Economic Value £37,586.48	351	Hours
Buckhaven Heritage	Attendance at Careers Fairs - Levenmouth Academy	4	People
Road Maintenance and Minor Civil Engineering Works	Modern Apprentices - Building and Civil Engineering (various levels)	4	People
Internal and External Painter and Plasterwork to Domestic & Commercial Properties and Kitchen Installations Framework	Employability Workshops	3	Other
	Employability Bitesize Learning (Interview skills etc) - £750 Cost	1	Other
	Apprentice Information Sessions at Fife College - £250 Cost	1	Other
	Apprentice Recruitment Session at St Andrews/Kirkcaldy HS - £300	2	Other
Repair & Maintenance of CDT/LEV	Attendance at Careers Fairs - Lochgelly/Beath HS)	2	Other
Air Quality Monitoring	Attendance at Fife Climate Youth Festival	1	People
Aluminium Curtain Walling	Training and Development of School Leaver	1	People
Installation only UPVC Doors and Windows Various Properties Fife Wide	Training Workshops to Fife Cottage Centre - £11,940 Cost	1	Other
Supply of Microsoft Corporate Licences	DYW Planning Session at St Columbas HS	1	Other
Scaffolding and Associated Services Framework	Attendance at Careers Fair	1	Other

APR Reporting Category: Number of apprenticeships			
Contract Description	**Benefit Description**	**Committed Value/Units**	**Unit Measurement**
Affordable Housing - Blacklaw/Cowdenbeath/Lochgelly/ Viewfield	NT10 - No. of weeks of apprenticeships or T-Levels (Level 2,3, or 4) provided on the contract (completed or supported by the organisation) - Local/Social Economic Value £209,992.86	839	Weeks
Road Maintenance and Minor Civil Engineering Works	Apprentices Employed	3	People
Internal and External Painter and Plasterwork to Domestic & Commercial Properties and Kitchen Installations Framework	3 x New Apprentices started in 2025 (£90,000)	3	People
Below Ground Drainage Framework	Apprenticeships. 2 trainees under 18	2	People
Scaffolding and Associated Services Framework	2 in Summer 2025 - 2 apprenticeships	2	People
Installation only UPVC Doors and Windows Various Properties Fife Wide	5no. new apprentices	5	People

APR Reporting Category: SME and third sector spend (sub-contract/supply chain)			
Contract Description	**Benefit Description**	**Committed Value/Units**	**Unit Measurement**
Affordable Housing - Blacklaw/Cowdenbeath/Lochgelly/ Viewfield/Kennoway	NT18 - Total amount (£) spent in local supply chain through the contract - GVA Multiplier	£1,376,561	Value
	NT19 - Total amount (£) spent through contract with local micro, small and medium enterprises (MSMEs) - GVA Multiplier	£10,681,155	Value
Electrical Installations, Testing and PV Installations	Local supply chain spend	£1,550,000	Value
Aluminium Curtain Walling	Local supply chain spend	£168,475	Value
Floor Covering, Replacement and Lifting/Relaying	Local supply chain spend	£120,000	Value
Engineering Consultancy Framework	Local supply chain spend	£500	Value

APR Reporting Category: Work Placements			
Contract Description	**Benefit Description**	**Committed Value/Units**	**Unit Measurement**
Affordable Housing - Blacklaw/Lochgelly/ Viewfield	NT12 - No. of weeks spent on meaningful work placements or pre-employment course; 1-6 weeks student placements (unpaid) - - Local/Social Economic Value £1361.50	20	Weeks
Block Storage and other Heater Service, Repairs and Maintenance	Work experience for unemployed people, Continuation of apprentice employed as part of previous Framework, Day work experience for school leavers interested in electrical industry.	1	People
Road Maintenance and Minor Civil Engineering Works	Work Experience Placement/Internship - Various placements and periods	3	People
Internal and External Painter and Plasterwork to Domestic & Commercial Properties and Kitchen Installations Framework	1 x Week Works Experience for potential for 3 candidates hoping to secure a 2025 Apprenticeship with us - £750	3	People
R & M CDT/LEV	1 Week work placement Summer 2025.	1	Weeks
APR Reporting Category: Environmental and Ethical			
Contract Description	**Benefit Description**	**Committed Value/Units**	**Unit Measurement**
Affordable Housing - Blacklaw/Lochgelly/ Viewfield/Kennoway	NT31 - Savings in CO2e emissions on contract achieved through de-carbonisation (i.e. a reduction of the carbon intensity of processes and operations, specify how these are to be achieved) against a specific benchmark. Tonnes CO2e -Local/Social Economic Value £22,505.96	126	Other
Air Quality Management Provision	Clean Air Day support to Fife schools	1	Other

APR Reporting Category: Social Value Rebate (including donations, charitable work etc.)			
Contract Description	**Benefit Description**	**Committed Value/Units**	**Unit Measurement**
Affordable Housing - Aberdour/Springfield/Blacklaw/Lochgelly/ Viewfield/Carineryhill	NT29: 111 volunteering hours were provided to support local community projects, generating £1,879.24 in local/social economic value.	111	Hours
	NT28: £7,000 was contributed through donations and in-kind support for specific local community projects.	£7,000	Value
	Additional community support: A further £14,652 was donated to various charity and community groups across Fife, outside the NT28 category.	£14,652	Value
Aluminium Curtain Walling	Donations and support to various charity/community groups across Fife such as Connors Law Trust, East Wemyss & McDuff Community Council	£12,000	Value
Below Ground Drainage Framework	Donations and support to various charity/community groups across Fife such as Levenmouth Foodbank, Leven Community Kitchen	£1,150	Value
Childrens Residential	Donations and support to various charity/community groups across Fife	£535	Value
Catering Disposables & Janitorial Products	Donations and support to various charity/community groups across Fife	£3,239	Value
Building & Timber Materials	Donations and support to various charity/community groups across Fife	£2,470	Value
Education Materials	Donations and support to various charity/community groups across Fife such as Kennoway Star Hearts, Ladybird Family Nurture Centre, Scottish Autism	£2,822	Value
Electrical Installations, Testing & PV Installati	Donations and support to various charity/community groups across Fife such as Hillend Swifts, AOYA, Cottage Family Centre	£6,250	Value
Electrical Materials	Donations and support to various charity/community groups across Fife such as AOYA, Raith Rovers Community Club, Cottage Centre, Templehall Utd	£1,544	Value

Road Maintenance and Minor Civil Engineering Works	Community support included donations and practical improvements across Fife, benefiting groups such as McDermid Ladies FC, Fordell Fife Scout Group, and other local community projects. Support also funded community infrastructure works, including plinth installation, footpath improvements, and school upgrades. In addition, contributions were made toward park enhancements, including support for Disc Golf at Riverside Park.	£173,857	Value
121 Devices (Transforming Learning)	Community support focused on education, wellbeing, and local engagement across Fife. This included the “I am From Fife” project, which encourages primary school pupils to try locally grown seasonal vegetables, supports local farmers, and promotes healthy eating in an engaging way. Additional support was provided to Lochore Meadows to improve water safety awareness, and to the Gilvenbank Community Project to help deliver local community benefits.	£50,000	Value
Fostering	Support included charitable donations, volunteering, and practical community provision in Fife. This covered foodbank donations in Kirkcaldy, 36 volunteering hours at Blairadam Forest, and 12 volunteering hours by young people and staff at Grow Baby Fife’s charity shop. Additional contributions included a £105 Christmas raffle donation to The Cottage and use of the Maxwell Centre in Cowdenbeath to run cookery groups for young people, with a total support value of £525.	£836	Value
Glazing Replacement Works - Various Properties Fife Wide	Donations and support to various charity/community groups across Fife such as Kirkcaldy Foodbank, Glenrothes Men's Shed, AOYA, Galltown Bowling Club), Love Oliver	£6,782	Value
Hire of vehicle and plant framework	Donations and support to various charity/community groups across Fife such as Newburgh Bowling Club, Cupar Food Bank, Ladybird Family Nurture Centre	£2,500	Value
Hire of Welfare cabins	Donation of cabins to Kingdom Off Road Motorcycle Club, The Community Trade Hub	2	Other

Internal and External Painter and Plasterwork to Domestic & Commercial Properties and Kitchen Installations Framework	A range of community support was provided through donations, volunteering, and practical assistance. This included paint and decorating materials plus staff support to improve spaces at The Cottage Family Centre and St Clair Street premises, window installation support for Kirkcaldy Men's Shed, and specialist paint for new community premises in Rosyth. Additional support included surplus paint for community projects, recycled laptops and tablets to improve digital access for families, litter-picking at Beveridge Park, volunteer support for children's activities and site improvements, and the delivery of essential food items to Kirkcaldy Foodbank.	£6,836	Value
Flat Roof Repair and Maintenance	Football Team Sponsorship and Family Cottage Centre donations	2	Other
Minor Builder Works including reactive maintenance, various location throughout Fife including all associated works.	Support was provided through local youth sport, education, apprenticeships, and individual talent development. This included a renewed commitment to Kelty Hearts Under 17s through training kit, home kit, strip and player sponsorship, plus pitch-side board sponsorship, helping support the team as it achieved academy status. Additional community benefit included trial pit digs at Waid Academy, continued backing as category sponsor of the Fife Council Apprentice Awards through September 2026, and a renewed £500 sponsorship for a young Kirkcaldy driver competing in the British GoKart Championship.	2	Other
Scaffolding and Associated Services Framework	Provided £400 sponsorship to support an athlete representing Team GB at the Tokyo Deaflympics. Delivered financial support to local community groups, including a bowling club in High Valleyfield, a youth football team for tournament participation, and a toddler and baby group in Duloch. Contributed in-kind support by installing scaffolding free of charge for Christmas lights in Cowdenbeath. Supported charitable fundraising by donating tickets for a children's event benefiting the Air Ambulance.	£2,220	Value

Supply and Delivery of Groceries and Frozen Foods	Supported community events through provision of food and confectionery for the Kirkcaldy Parks Running Festival, benefiting volunteers and family participants. Donated food supplies (including Cupa Soups) to support Cafe Inc and Warm Spaces initiatives in the Levenmouth area. Provided financial contributions to local organisations, including Aberdour Primary School (digital equipment), Adam Smith Theatre (children's Christmas event), and various local sports clubs (Bayside FC, West Fife Junior FC, Dunfermline Amateur Swim Club). Delivered significant charitable fundraising through supplier-supported campaigns, raising over £3,000 each for Mind and The Sunshine Kitchen. Contributed to education and community activities through free-of-charge (FOC) stock, supporting school events, summer fayres, fundraising activities and menu planning initiatives across multiple schools and parent groups. Supported additional community and educational initiatives, including school awards sponsorship at St Andrews RC High School.	£12,920	Value
Supply of Paint	Donated paint materials to support a community project in Kirkcaldy. Provided in-kind support for skills development and recognition through donation of brush sets (approx. £80) for Apprentice of the Year Awards.	£380.00	Value
Vehicle And Plant Hire	Provided financial donations to local organisations, including Cupar Food Bank, Newburgh Bowling Club, Auld Kirk Players, and Ladybird Nursery. Delivered in-kind support through the loan of a van to assist community food provision (Lo'Gelly Lunches).	£1,500	Value
Election Management	Donation to Cupar Foodbank	£250	Value
Supply, installation and disposal of Domestic Furniture and Furnishings	Donation to BRAG	£500	Value
Catering Allergen Information	Donation to Fife based charity	£246	Value
Construction Materials	Apprentice of the Year Awards 2025 (£550 table sponsor and £80	£630	Value

Vehicle Parts	Delivered charitable donations totalling £2,000 to local organisations, including the Pars Foundation, Kirkcaldy & District Stroke Club, and food banks in Dunfermline and Kirkcaldy. Provided additional support through category sponsorship of the Fife Council Apprentice of the Year Awards, including a raffle prize (£1,000). Contributed to local community infrastructure with a £250 donation to Limekilns playpark.	£2,250	Value
Education and Office Furniture	Donation to Lochgelly Lunches	£250	Value
Floor Covering, Replacement and	Financial sponsorship support for Christina Murray to represent team	£250	Value
FORT Support	Donation to One Stop Shop in Fife (Scottish Autism)	£500	Value
Hydraulic Hoses and Services	Donation to Holy Trinity Church	£2,000	Value
Kitchen Materials and Building & Timber	Table Sponsor for Building Services Apprentice of Year Awards	£550	Value
Lubricating Oils and Greases	Donation to Methilhill Community Children's Initiative.	£691	Value
Milk	Donation of fridge to Wormit Primary	£300	Value
Parking Management Solution	Donation to FRASAC	£5,000	Value
PC's and Laptops (Desktop client devices)	3 x Cambridge planters, 6 x twin chamber bat boxes, 6 X nest boxes, 2 x bird baths alongside a variety of flowers that were planted. installed at Lumphinnans PS	1.00	Other
Plant	Scot JCB donated £500 to The Clearing Food for families project	£500	Value
Plumbing Materials	Donated bottle of Dalwhinnie Winters Gold Whisky for Apprentice of	£40	Value
Purchase and supply of 1 x street lighting tower wagon	AOYA - Sponsor and Raffle Prize	£1,200	Value
Purchase and supply of 2 Gully Tankers	Donated £1000 to CLEAR Buckhaven August 2025	£1,000	Value
Purchase and supply of 2 hot boxes	Monetary contribution to local community fund Dunfermline Men's Shed with a £250 donation to go towards high quality door hinges and latches	£250	Value
Street lighting tower wagon	Donation to AHS for activities day	£1,000	Value
Purchase and supply of various vans	Main sponsor of FC Apprentice of the year awards, also to include donations to the raffle, and 80 hours to local charity work	£1,500.00	Value
Purchase of access minibuses for special education and children and families	Donation to CLEAR Buckhaven	£1,050	Value

Purchase of Ride on Mowers	Donations and support to various charity/community groups across Fife such as Community Gardens and Local Villages, Fife Women's Aid, Inverkeithing Community Garden, Lochgelly Bowling Club, Glenrothes Sheltered Housing Residents Association, The Rotary Club of Buckhaven & Methil, Strathmiglo Community Association, Dollar Court/David Millar Place TRA	£6,000	Value
Purchase of Skoda Cars	Supply of Planters and Benches to Headwell Community Council	£1,776	Value
Vehicle Replacement for FCCT	Donation to 80th Fife Scouts and Eden Angling Association both tbc	£300	Value
Repair & Maintenance of Musical Instruments (Pianos)	Music session Glenrothes and Glenwood High Schools. 2 x 1 hour sessions for secondary school age children	1	Other
Replacement of Bathroom/ Shower Room to Domestic Properties and Heating Installations Framework	Main sponsor at the Fife Council Apprentice Awards	1	Other
Saw Sharpening for Education	Voluntary support and donations to Dunfermline Men's Shed	£157	Value
Sheriff Officers / debt collection	Donation to Greener Kirkcaldy	£250	Value
St Andrews Feasibility Studies	Staff Volunteering at SKATE and BIKE FESTIVAL in St Andrews	1	Other
Supply of an Electoral Management System contract	Donation to Gilvenbank Sports Hub	£500	Value
Supply of Building, Timber and Trade Materials	Donations and support to various charity/community groups across Fife such as Branch sponsored Fife Council Apprentice of the Year 2025 materials to Capshard Primary School for building animal huts, Timber Sleepers to Fair Isle Bowling Club, stationary and sanitary products to East Wemyss Primary school, pallets to Lochgelly Nursery for kids to build and learn from	£2,470	Value
Supply of Medical Aids	Cash donation of £1,000	£1,000	Value

Supply of Power Tools	Donations and support to various charity/community groups across Fife such as Fife Council Award Table, Apprentice Awards, Touch Community Garden Supported Pricing and Garden Tools, Power Washer for Peacock Sanctuary, Andrew Dunlop Clean Up Fife Loppers, DLC New Community Garden delivered Pallets and Garden Tools,, DLC Woodmill High School New Community Garden. Delivered 6 bags of compost and 12 bags of assorted flower bulbs., CR Smith Apprentice stolen tools Scottish Tool Library (repair), Winning Apprentice (free tools), Pitreavie Disabled athletes (Free goods) ,DLC Woodmill High School New Community Garden (Wellington Boots), Fairway Fife	£2,393	Value
Supply, Installation, Repair and alteration of window Blinds for 2024-2025	Various Donations including Peacocks, Fife Council Floral displays, Rosyth Football Club, Fife Multisports, Cairneyhill Football Club, Burntisland Golf Club	£2,007	Value
Survey, Design & Supply and Delivery of Windows and Doors	20 x supply of windows to Kirkcaldy Men's Shed.	20 Windows	Other
Timber, Building & Trade Materials	Donated raffle prize for Apprentice of Year Awards Sept 25 – Makita DTD154Z 18v Impact Wrench – approx. value £120	£120	Value
Tyres	Donation to Kirkcaldy food bank	£250	Value
Uplift and Disposal of IT Equipment	Auchmuty High School F24 project, Bellyeoman Primary School Fareshare items funding, Rimbleton Primary School Breakfast Box Scheme funding	£5,821	Value
Coffee	Water and crisps for volunteers lunches (Kirkcaldy Parks Running Festival)	£494	Value
Wide Area Network	Donation to Kirkcaldy Parks Running Festival	£5,000	Value
	Donation to Scottish Autism in 2025	£3,000	Value

Note - this is indicative only and subject to continuous update. Some contracts have optional extensions which may be utilised (shown with a *). Refreshed pipeline is published on https://www.fife.gov.uk/kb/docs/articles/business2/doing-business-with-us/contract-pipeline

Fife Council uses national frameworks where it is deemed best value to do so. Scotland Excel, Scottish Procurement and Government Commercial Agency (GCA) are examples. These will feature on this list if either the framework or our specific call-off is due to expire in the subsequent two-year period.

Description	Anticipated Procurement Route/Owner (if known)	Anticipated Start of Procurement Activity	Anticipated Total Value (where known)
Corporate/Facilities Management			
ADL Smartcare Licences and Support	GCA	Q1 2027	£ 308,160
Advanced DRS	Fife Council	Q4 2027	£ 200,000
Alchemy Cloudhouse Containerisation	Scottish Procurement	Q4 2026	£ 62,000
Analytic Tool for Reducing Rent Arrears	GCA	Q4 2027	£ 765,000
Audio Visual Equipment	Scotland Excel	Q4 2026	£ 400,000
Autodesk Subscription*	GCA	Q4 2027	£ 764,865
Bookable Childcare	not yet confirmed	TBC	TBC
Box Office System*	GCA	Q1 2028	£ 140,788
Braver Than Before Training Programme*	GCA	Q2 2026	£ 178,500
BT telephony lines	not yet confirmed	TBC	TBC
Business Support for Business Incubator Kirkclady and Dunfermline *	Fife Council	Q2 2026	£ 180,000
Business Support for Fife Renewables Innovation Centre	Fife Council	Q2 2026	£ 180,000
Building Standards Online Learning Management System (Scottish Building Standards Hub	Fife Council	Q1 2028	£ 102,188
Care at Home Furniture and Furnishings	Fife Council	Q1 2027	£ 500,000
Cash in Transit*	not yet confirmed	Q3 2026	£ 210,000
Cashless Catering and Online Payments	GCA	Q3 2026	£ 338,204
Catering Disposables & Sundries	Scotland Excel	Q1 2026	£ 400,000
Catering Management Solution (MoW)	Fife Council	Q1 2027	£ 75,000
Children's Clothing	not yet confirmed		
Cisco Voice and Data Support	GCA	Q2 2027	£ 1,100,000
Civica Property Management System	GCA	Q4 2026	£ 430,000
Cleaning and Unblocking of Bin Chutes and Bin Areas	Fife Council	Q4 2027	£ 67,500
Commercial Catering Equipment	Scotland Excel	Q2 2026	£ 1,884,056
Community Equipment Solution Management	GCA	Q4 2026	£ 82,210
Community Equipment Store System	GCA	Q1 2026	250000
Compliance Document Management System	Fife Council	Q2 2026	£ 122,000
Council Tax and Benefits System	GCA	Q1 2028	£ 603,956
Cyber Insurance Policy	Fife Council	Q4 2027	£ 405,000
Data Archving *	GCA	Q4 2026	£ 82,000
Digital Publications and Services	Scotland Excel	Q1 2027	£160,000
Digital Marketplace (Amazon)	YPO	Q1 2027	£5,200,000
Document Storage Services	GCA	Q2 2026	£ 60,000.00
Domestic Furniture and Furnishings	Scotland Excel	Q2 2028	£ 10,000,000
Domestic White Goods	Scotland Excel	TBC	
DPS For Learning & Development	Fife Council	Q1 2027	£ 8,500,000
EDM 360*	GCA	Q3 2027	£ 180,000
Election Services	GCA	Q4 2026	£ 504,000
Electronic Payment Services *	Fife Council	Q3 2026	£ 400,000
Employee Benefits	not yet confirmed	Q4 2026	

Description	Anticipated Procurement Route/Owner (if known)	Anticipated Start of Procurement Activity	Anticipated Total Value (where known)
Fife Council Insurances	Fife Council	Q4 2026	£ 30,220,040
First Aid Products	Scotland Excel	Q4 2026	£ 200,000
Fixed Telephony	not yet confirmed	Q4 2026	
Food Concepts - Pasta King	YPO	Q2 2026	£ 210,000.00
FORT Support	GCA	Q4 2026	£ 280,000
Fresh Fish	Fife Council	Q1 2027	£ 160,000
Fuel Payments	Fife Council	Q2 2026	£ 50,000
General Office Stationery and Office Paper	Scottish Procurement	Q1 2027	£ 2,400,000
Geographic Information System (GIS)	GCA	Q1 2026	£ 270,000
HCI Servers	GCA	Q2 2027	£ 306,915
Health & Safety Compliance Service	Fife Council	Q2 2026	£ 112,000
Heavy Duty Laundry Equipment inc. R&M*	Fife Council	Q1 2028	£ 750,000
Housing Service Customer Satisfaction Survey	Fife Council	Q4 2026	£ 90,000
Hybrid Mail	GCA	Q1 2026	£ 3,792,000
iDox Uniform and Document Management System *	GCA	Q4 2026	£ 505,415
Independent Professional Observer	Fife Council	Q2 2027	£ 72,000
Infoblox Licences	Scottish Procurement	Q4 2026	£ 157,000
Insurance and Risk Management Advisory Service*	Fife Council	Q2 2027	£ 3,000
Janitorial Products	Scotland Excel	Q1 2026	£ 4,466,578
Leadership Coaching Programme Fife Care Homes	Fife Council	Q4 2026	£ 499,472
Leisure Management System *	Fife Council	Q1 2026	£ 765,308
Library Books, Educational Textbooks and Multimedia Supplies *	Scotland Excel	Q1 2026	£ 1,900,000
Lone and Remote Working Solutions with Integrated Alarm Receiving Centre *	Fife Council	Q4 2026	£ 1,000,000
Low Income Family Tracker	GCA	Q1 2026	£ 81,988
Managed Security Operations Centre*	GCA	Q4 2026	£ 626,000
Media Services	Scottish Procurement	Q1 2026	£ 136,000
Medical Equipment *	Fife Council	Q1 2027	£ 6,800,000
Metal Sheds and Garden Storage *	Fife Council	Q4 2026	£ 76,000
Merchant Services	GCA	Q4 2026	£ 576,000
Microsoft Education Licences	GCA	Q1 2026	£ 1,145,687
Microsoft SQL Licences*	Scottish Procurement	Q4 2026	£ 313,121
Milk Bar Fridge Hire and Accessories	not yet confirmed	TBC	TBC
Milk Products	Scotland Excel	Q2 2026	£ 2,500,000
Mobile Connectivity Services *	Scottish Procurement	Q2 2026	£ 262,836
Modern Apprentice & Traineeship Training Delivery *	Fife Council	Q2 2026	£ 361,623
Office 365 Backup (SharePoint Rubrik)*	Fife Council	Q1 2027	£ 81,000
Online Learning Content*	Fife Council	Q1 2027	£ 263,384
Oracle Guided Learning	Fife Council	Q3 2026	105925
Oracle University	Fife Council	Q3 2026	£ 84,000
Park Management Park Office	ESPO	Q3 2026	£ 205,000
Place App for Tourism*	Scottish Procurement	Q1 2027	£ 115,000
Postal Services *	GCA	Q1 2027	£ 184,000
Prepaid Payment Solution	GCA	Q4 2026	£ 360,000
Print Services	Scottish Procurement	Q1 2027	£ 250,000
Project Online Implementation	GCA	Q4 2026	£ 260,000

Description	Anticipated Procurement Route/Owner (if known)	Anticipated Start of Procurement Activity	Anticipated Total Value (where known)
PPE and Workwear	Scotland Excel	Q4 2026	£ 757,000
Pre-Packed Cakes and Biscuits Products	not yet confirmed	TBC	TBC
Provision of a Corporate Time Recording & Building Access Solutio	Fife Council	Q3 2026	£260,000
Provision of Business Support for Business Incubator Kirkcaldy and Dunfermline *	Fife Council	Q13 2026	£180,000
PTX Bottomline	Fife Council	Q3 2026	£ 75,740
Purchasing Cards	GCA	Q2 2027	£ 18,000,000
PSOS - Mayrise	Scottish Procurement	Q2 2026	£ 100,000
Recruitment Advertising and Public Notices*	Fife Council	Q3 2027	£ 65,000
Repair & Maintenance of Swimming Pool Equipment	Fife Council	Q1 2026	£ 936,000
Review of Council Discounts and Exemptions	Fife Council	Q1 2027	£ 190,000
Scottish Welfare Fund Claims Processing*	GCA	Q2 2027	£ 201,600
Servicing of Electric Profiling Beds	Fife Council	Q3 2026	£ 84,000
Servicing of Stair Climbers	Fife Council	Q3 2026	£ 65,000
SLA: Hygienic Cleaning of Medical Aids *	Fife Council	Q4 2026	£ 500,000
Social Care Agency Workers	Scotland Excel	Q4 2026	£ 10,500,000
Social Work Case Management System*	Fife Council	Q3 2027	£ 3,100,000
SolarWinds Licence, Support and Maintenance *	Scottish Procurement	Q1 2027	£ 88,553
Star Outcomes Training	Fife Council	Q2 2027	£ 99,521
Storage & Removal Services	Fife Council	Q2 2026	£ 332,650
Street Cleansing Solution	GCA	Q2 2026	£ 139,688
Structures and Bodies of Water Solution	GCA	Q4 2026	£ 119,200
Sumdog Software	Fife Council	Q4 2026	£ 227,417
Supply and Erection of Memorial Plaques and Path Kerbers	Fife Council	Q1 2027	£ 105,000
Supply and Maintenance of Cleaning Equipment	not yet confirmed	TBC	TBC
Supply and Maintenance of Water Coolers	Fife Council	Q1 2026	£ 120,000
Supply and maintenance of rollerboards, drywipe boards and noticeboards*	Fife Council	Q3 2027	£ 168,000
Supply and Support F5 Load Balancing	Scottish Procurement	Q4 2026	£ 68,617
Supply and Installation of CCTV Hub (Halbeath) Connectivity*	Fife Council	Q1 2027	£ 350,000
Supply of Cashless Parking Solution	GCA	Q4 2027	£ 540,000
Supply of Civic Supplies*	Scotland Excel	Q3 2027	£ 200,000
Supply of Non-Geographic Numbers and Associated Management Platform*	GCA	Q1 2028	£ 136,000
Supply of SIP Trunking*	GCA	Q1 2028	£ 196,000
Supply of Soroco Scout	GCA	Q3 2026	£ 146,000
Squiz DXP	not yet confirmed	Q4 2026	£ 238,000
Swimming Pool Chemicals *	TBC	Q1 2026	£ 386,056
Technology Enabled Care	Fife Council	Q4 2026	£ 513,600
Temporary & Interim Staff Services	Scottish Procurement	Q4 2026	£ 2,000,000
Civica Property Management	GCA	Q3 2026	£ 350,000
Trading Standards Case Management	GCA	Q4 2026	£ 127,541
Tranman Fleet Management	GCA	Q4 2026	£ 123,656
Travel Services	GCA	Q4 2026	£ 500,000
Treasury Support *	FifeCouncil	Q1 2027	£ 175,350
Trust external audit of accounts	not yet confirmed	Q2 2027	£ 160,000
Vending Services	Fife Council	TBC	TBC
VisualFiles	FifeCouncil	Q4 2026	TBC
Washroom Solutions and Sanitary Products	Scotland Excel	Q1 2026	£ 510,690
Waste Disposal System*	Fife Council	Q4 2027	£ 230,000

Description	Anticipated Procurement Route/Owner (if known)	Anticipated Start of Procurement Activity	Anticipated Total Value (where known)
Weather Bureau Service	not yet confirmed	Q1 2026	£ 190,637
WIFI (excluding installation)	Fife Council	Q2 2027	£ 1,997,644
Window Blinds	Fife Council	Q4 2027	£ 1,200,000
Window Cleaning Services	Fife Council	Q2 2026	TBC
Workforce Development Qualifications For Health & Social Care	Fife Council	Q1 2026	£ 432,000
Environment and Fleet			
Analyst Service - Environmental Samples	Fife Council	Q3 2026	£ 145,000
Coachwork Service to Repair Accident Damaged Vehicles	Fife Council	Q4 2026	£ 1,100,000
Disposal of Waste Chemicals	not yet confirmed	TBC	TBC
Framework Agreement for the Repair, Supply and Fit of Hydraulic Hoses for Vehicles and Plant	Fife Council	Q1 2027	£ 360,000
Framework for Consultancy Requirements (note - scope spans across multiple categories)	Fife Council	TBC	TBC
Fuel Cards and Associated Services	GCA	Q2 2027	£ 240,000
Heavy and Municipal Vehicles	Scotland Excel	Q1 2026	£ 7,000,000
Hire and relocation of welfare and secure stores *	Fife Council	Q2 2026	£ 2,664,000
Hire of Equipment, Plant and Vehicles	Fife Council	Q3 2026	£ 8,569,000
Horticultural Materials *	Fife Council	Q2 2026	£ 451,500
Liquid Fuels	GCA	Q4 2026	£ 13,000,000
Lubricating Oils, Greases and Anti-freeze *	not yet confirmed	Q3 2027	£ 260,000
Road AI*	GCA	Q3 2026	£ 102,000
Vehicle and Plant Hire	Scotland Excel	Q3 2025	£ 6,778,000
Vehicle Conversions	GCA	Q4 2026	£ 1,547,393
Vehicle Recovery Service	Fife Council	Q1 2026	TBC
Winter Maintenance Provision	Fife Council	Q3 2026	£ 71,000
Travel & Transportation			
Bus & Coach DPS	Fife Council	ongoing	£ 150,000,000
Education Taxi & Minibus DPS	Fife Council	ongoing	£ 36,000,000
Social Work & Housing Transport Framework	Fife Council	Q3 2026	£ 6,600,000
Secure Care Transport Framework	Scotland Excel	Q1 2027	£ 2,000,000
Education Taxi & Minibus Framework	Fife Council	Q3 2027	£ 2,500,000
Social Care & Education			
Flexible Framework for the Provision of Care at Home for Adults and Older People	Fife Council	Q3 2026	£86,061,628
Flexible Framework for the Provision of Supported Living for Adults and Older People	Fife Council	Q4 2026	£92,236,960
Fostering and Continuing Care Service	Scotland Excel	Q3 2026	£20,000,000
National Care Home Contract	COSLA/Scotland Excel	Q2 2027	£85,402,625
Oakley Core and Cluster 1	Fife Council	Q3 2026	£2,831,000
Cowdenbeath Core and Cluster 1	Fife Council	Q4 2026	TBC
Servicing & Repair of CDT Machinery & LEV Systems	Fife Council	Q1 2027	£361,876
Timber Materials for Education	Scotland Excel	Q1 2027	£180,000
Relationship Support to Reduce Homelessnes Presentations	Fife Council	Q1 2026	£100,000
ASN Afterschool Provision	Fife Council	Q2 2026	TBC
Repair & Maintenance of Laser Equipment	Fife Council	Q2 2026	£40,000
Provision of an Independent Advocacy Service	Fife Council	Q3 2027	£1,700,000

Description	Anticipated Procurement Route/Owner (if known)	Anticipated Start of Procurement Activity	Anticipated Total Value (where known)
Transportation Works			
C1 Road Maintenance & Minor Civil Engineering Works *	Fife Council	Q1 2026	£ 21,000,000
C14 Lighting Installation Works (up to £1m)*	Fife Council	Q4 2027	£ 6,000,000
Controlled Crossings*	Fife Council	Q4 2026	£ 144,000
Road Recycling	Fife Council	Q4 2025	£ 9,600,000
Road Traffic Management Sub-contractors*	Fife Council	Q2 2026	£ 1,384,000
Construction Materials			
Electrical Materials*	Scotland Excel	Q4 2027	£ 5,000,000
Heating Kits (Installs/Voids)	Scotland Excel	Q2 2026	£ 3,900,000
Ironmongery & Adhesives	Scotland Excel	Q2 2026	£ 2,100,000
Kitchen Materials	Scotland Excel	Q4 2026	£ 6,200,000
Plumbing Materials (Stock/Directs)	Scotland Excel	Q1 2026	£ 3,000,000
Roadstone Materials	Fife Council	Q1 2026	£ 12,000,000
Salt	Scotland Excel	Q3 2026	£ 1,895,992
Supply of Hand Tools Materials for Transportation	Scotland Excel	Q1 2028	£ 84,000
Construction Works			
Automatic Door and Roller Shutter Service and Maintenance *	Fife Council	Q2 2028	£ 696,000
CCTV Service, Repairs and Maintenance	GCA	Q1 2027	£ 300,000
Civil & Structural Engineering Consultancy	Fife Council	Q4 2026	£ 690,000
Drone Surveys for Inspection Bridges and Structures	Fife Council	Q4 2026	£ 520,000
Electrical Installations, Testing and PV Installations	Fife Council	Q1 2027	£ 26,000,000
Electrical PAT Testing	Scotland Excel	Q4 2027	£ 1,200,000
Fitting Only UPVC Doors & Windows	Fife Council	Q2 2027	£ 4,729,168
Glazing Framework	Fife Council	Q2 2026	£ 1,600,000
Grass Sports Pitches Maintenance *	Fife Council	Q4 2026	£ 180,000
Heating Installation Services and Gas Servicing (Domestic)	Fife Council	Q4 2026	£ 12,340,000
House Clearance & Cleaning and Associated Services *	Fife Council	Q4 2026	£ 9,560,000
Inspection, Testing, Planned Maintenance & Reactive Repairs of Public Cl	Fife Council	Q4 2027	£ 97,000
Internal & External Painting & Plastering to Domestic and Commercial Properties	Fife Council	Q4 2026	£ 6,000,000
Kitchen Installations (Domestic)	Fife Council	Q3 2026	£ 4,000,000
Minor Builders Work*	Fife Council	Q4 2027	£ 1,000,000
Monitoring Services for Water Quality Management (including Legionella)*	not yet confirmed	Q1 2027	£ 930,000
Non Domestic EPC	Scotland Excel	Q1 2026	£ 56,000
Outdoor Play	Scotland Excel/Fife Council	Q1 2026	£ 1,200,000
Repairs of Block Storage and other Heaters*	Fife Council	Q1 2028	£ 300,000
Roofing Framework (Flat Roofs)	Fife Council	Q2 2028	£ 6,000,000
Scaffolding and Associated Services Framework	Fife Council	Q1 2027	£ 4,870,684
Servicing and Repairs to Air Conditioning, AHU's and Chillers	Fife Council	Q4 2025	£ 1,113,264
Servicing Heat Recovery Units	Fife Council	Q2 2026	£ 193,211
Sprinklers & Other Specialist Fife Systems	Fife Council	Q2 2026	£ 220,000
Stage Lighting Repairs and Maintenance	Fife Council	Q3 2027	£ 771,000
Storage and Sorting of Windows and Doors	Fife Council	Q4 2027	£ 150,000
Supply and Installation of Fire Alarm, Intruder Alarm, Door Access and CCTV	Fife Council	Q4 2027	£ 125,000
Supply & Install Curtain Walling	Fife Council	Q2 2027	£ 2,225,000

Description	Anticipated Procurement Route/Owner (if known)	Anticipated Start of Procurement Activity	Anticipated Total Value (where known)
Supply & Installation, Servicing and Maintenance/Call Outs, Removal and Relocation of Straight and Curved Stair Lifts *	Fife Council	Q2 2027	£ 2,900,000
Supply, Installation & Maintenance of Auto Wash-Dry Toilet Framework Agreement	Fife Council	Q4 2027	£ 280,000
Timber Preservation & Woodrot Framework Agreement	Fife Council	Q1 2027	£ 392,000

This report summarises progress on the Procurement Strategy Delivery Plan and uses a 'traffic light' symbol to indicate the status of each activity.

G	activity is progressing in line with expected/agreed timelines and results
A	activity is progressing at a slower pace than anticipated and/or results have been weaker than expected
R	activity is currently stalled or significantly behind schedule

Strategic Driver 1

Community Wealth Building incorporating Sustainable Procurement (Environmental, Economic, Social and Ethical Considerations)

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
1.1	Use of Sustainable Procurement Tools	A	• Sustainable Procurement Tools continued to be applied to embed environmental and social considerations within procurement activity. Initial analysis was undertaken to identify priority sustainability areas; however, full supplier segmentation and prioritisation of high impact spend categories was not completed, limiting the ability to target interventions effectively. • The Sustainability test was used to identify sustainable procurement benefits for the affordable housing projects at Viewfield, Glenrothes and Hill Street, Glenrothes. The new Templehall Community Hub, Kirkcaldy was built to satisfy the 3 pillars of sustainability I.e. social, environmental and Economic. The National TOMs framework was used to specify, measure and report on social value delivered through this contract. Amber status due to full supplier segmentation and prioritisation still in progress.	• Complete supplier segmentation analysis to identify high impact spend categories • Prioritise targeted interventions aligned to climate and community wealth objectives • Embed sustainability outcomes into category strategies and reporting

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
1.2	Increase the scale and range of community benefits achieved.	G	• A Community Benefits Framework was developed to coordinate supplier contributions towards community projects, supported by a standard request form and buyers' guide. A methodology for tracking and reporting community benefits (including jobs, apprenticeships and local spend) was also established to improve measurement of social value outcomes. • Pilot a construction-specific methodology within relevant programmes. • Review outcomes from the "community project bank" pilot and scale rollout. • Procurement activity contributed to the Council's anti-poverty and employability agenda through the inclusion of community benefit requirements in contracts, supporting delivery of Skills Academies, training pathways and employment opportunities.	• Finalise and issue the Community Benefits Framework approach across departments where appropriate. • Strengthen delivery of Community Wealth Building through increased use of local suppliers and community benefit requirements in major contracts. • Participate in the Regional Community Benefits Best Practice Group. • Procurement will remain a key driver in advancing the Council's anti-poverty and employability goals, by incorporating Community Benefits and social value criteria into contractual agreements.
1.3	SME and Third Sector Organisations Access to Contracts, and Local Procurement	G	• 'Buy Social Pledge' considerations were embedded within procurement strategies. • An awareness session on consortium bidding was delivered to procuring officers (March 2026) to improve capability in supporting collaborative supplier models. • Reviewed tenderer feedback process alongside colleagues in Economic Development to identify barriers to SME participation in procurement exercises.	• Continue engagement through relevant networks. • Expand supplier development activity (e.g. Meet the Buyer, Build Fife, Supplier Surgeries, tender/sub-category specific events). • Systematically review supplier feedback and implement process improvements. • Explore use of Project Bank Accounts for Affordable Housing (and any other appropriate) contracts.

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
1.4	Social/Ethical – Fair Work Practices/Fair Work First	G	• Fair Work First principles were embedded within all regulated procurements, including requirements such as payment of the Real Living Wage and relevant sector charters within contracts. • A minimum requirement of a satisfactory response to Fair Work First criteria was mandated. • "Buy Social Pledge" considerations were embedded within procurement strategies • A review was carried out on the existing question set regarding Fair Work First. An alternative question was developed for appropriate procurements.	• Adapt guidance as required on the application of Fair Work First. • Enhance monitoring and reporting of Fair Work commitments. • Increase supplier engagement to improve compliance and target improvement areas. • Consideration of how to enhance reporting for spend and opportunities for social enterprises.
1.5	Climate Crisis and Environment	A	Initial activity was undertaken to address climate considerations, including development of case studies and application of lifecycle impact mapping within selected categories. While these activities aligned procurement with wider strategic objectives, consistent and proactive application of sustainable procurement tools was not embedded across all procurement activity resulting in an Amber status.	• Deliver targeted training to embed climate considerations in procurement planning • Expand use of whole-life costing and carbon measurement tools

Strategic Driver 2

Compliance and Supporting the Council's Financial Challenges

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
2.1	Development and implementation of Category Strategies	G	• Category Strategies for key spend areas have been drafted, laying out opportunities such as innovative sourcing approaches and supplier development to drive savings and policy outcomes over 2025–2030.	• Move from planning to execution. For each category strategy, 2–3 top-priority initiatives will be progressed.
2.2	Retrospective Checking – compliance and opportunities identification	A	• Guidance and templates continue to be utilised for retrospective checking activity. • Retrospective checking activity was included in a formal internal audit review.	• Existing retrospective checking templates and process to be reviewed to ensure they are proportionate and effective. • Category Strategies to be updated to include reference to retrospective checking approaches due to category/sub-category specific requirements.
2.3	Effective stakeholder engagement	G	• Stakeholder engagement was strengthened through introduction of structured feedback mechanisms (MS Forms) for internal services and suppliers. • Regular meetings held with Economic Development to improve the supplier feedback process • Regular updates to intranet to inform other Council Services e.g. updated information regarding IR35, updated Scheme of tender Procedures • Earlier Procurement involvement • Better pipeline visibility	• Where appropriate, potential expansion of engagement with key services and governance groups. • Consider more structured feedback mechanisms and embed findings into continuous improvement processes. • Deliver awareness sessions to stakeholders e.g. Serious Organised Crime (SOC). • Continue briefings on procurement within Fife Council (focus on Scheme of Tender Procedures) upon request/need identification – e.g. BTS (conducted April/May 2026).

			• Briefings on procurement within Fife Council (focus on Scheme of Tender Procedures) provided to various services, including HR, Corporate Fraud Team	• Review and refresh the Procurement Network Group Terms of Reference to ensure they remain fit for purpose and aligned with current procurement priorities and governance requirements.
2.4	Effective Contract and Supplier Management (CSM)	G	• Contract and Supplier Management (CSM) practices were consistently applied using standard templates across the procurement function. • A new Contract and Supplier Management (CSM) approach within H&SCP is currently being piloted.	• Strengthen performance monitoring and compliance across contracts. • Review use of system tools to support CSM • Explore use of Project Bank Accounts for Affordable Housing (and any other appropriate) contracts. • Review supplier onboarding/amendment process including VAT implications.
2.5	Monitoring and review of supply chain impacts	G	• Supply chain impacts were monitored through use of a Supply Chain Impact Report and updates to the central risk register, providing visibility of market volatility and supplier stability risks. This supported ongoing identification and escalation of emerging pressures affecting procurement delivery. • Guidance and documentation relating to IR35 (off-payroll working) and umbrella organisation legislation were reviewed and updated to ensure alignment with current legislative requirements and to support consistent application across procurement activity. • Guidance and documents updated regarding updates to Disclosure Scotland legislation.	• Maintain ongoing, systematic oversight of supply markets and supplier risks, with particular attention to prevailing geopolitical influences. • Strengthen Supply Chain Resilience activity through proactive engagement with critical suppliers and industry groups. • Improve dissemination of market insights to services and governance groups to support decision-making. • Collaborate with other Council Services to discuss the effects of IR35/Off-Payroll and Umbrella Organisation legislation. • Establish a formal working relationship with Police Scotland (including an Information Sharing Agreement) to support awareness, due diligence, and integration of Serious Organised Crime (SOC) controls within procurement processes, including updated

				tender documentation and supplier declarations.
2.6	Collaboration opportunities – sharing of information, benchmarking etc., collaborative procurement activity.	G	Procurement participated in collaborative procurement discussions and forums, sharing category-specific information and best practice with other organisations. Formal collaborative procurement projects (such as joint tenders with other public bodies) included: • South of Scotland EV Charging Infrastructure • Collaborated with Kingdom Housing Association on the Glenwood development project, initially exploring a joint procurement approach under Regulation 39 (Occasional Joint Procurement). The proposed arrangement involved KHA leading a framework mini competition on behalf of both organisations, with shared input to tender development and evaluation.	• Identify suitable procurements for potential joint delivery with other councils and public bodies such as • Investment Consultancy provision • Voting & Engagement Services • Weather Bureau Services • Legal Case Management System • Increase engagement in national and regional procurement networks (e.g. Scotland Excel). • Use shared intelligence to inform category strategies and sourcing approaches. • Review/refresh the Procurement Network Group to ensure as efficient and effective.

Strategic Driver 3

Corporate Strategy, Development and Continuous Improvement of the Procurement Function

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
3.1	Collective ownership - Further embed Procurement as a strategic partner, ensuring procurement is considered a key enabler in the delivery of council strategies, policies and projects as well as being essential to drive compliance	G	• Procurement strengthened its role as a strategic partner through increased involvement in corporate planning and governance forums, including participation in boards and working groups such as Economic Recovery and Community Wealth Building. • Procurement also engaged directly with some service teams to support forward planning of procurement activity.	• Broaden engagement to include partner organisations and ALEOs to align procurement activity. • Strengthen collaborative planning with services to ensure early procurement involvement and improved delivery outcomes.
3.2	Ensure awareness, knowledge and understanding of procurement.	G	• Procurement awareness was enhanced through delivery of training sessions and presentations across services, supporting understanding of the Scheme of Tender Procedures, low value tender process, use of Quick Quote and procurement requirements. • Updates and briefings were also provided to reflect emerging UK Procurement Regulation requirements, ensuring staff awareness of forthcoming legislative changes and their implications for procurement processes	• Support implementation of (where applicable to Scottish procurement legislation) UK Procurement Regulations/process activity, including updates to processes, documentation, governance and transparency arrangements. • Deliver targeted training and guidance to ensure staff understand legislative changes and their practical application. • Review and update internal procedures (including Scheme of Tender Procedures and templates) to ensure compliance. • Monitor implementation and embed best practice across services

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
3.3	Effective Resource Planning and Staff Development	G	• Progression of Modern Apprentice roles within the team, embracing a "grow our own talent" approach. • Creation of temporary Procure-to-Pay (P2P) Team to advance the improvement activity associated with the P2P process. • Developed a Team Charter for agreed principles around 'how we work'.	• Resourcing will continue to be monitored and recorded in the functional risk register. • Engage with the Talent Management Team (HR) to discuss strategies around sustainable workforce planning. • Feed into Revenue and Commercial Services People Plan.
3.4	Staff Development	G	• The Procurement Development Framework is utilised to identify competency gaps and informs the Personal Development Plan process. • Completion of CIPS Level 4 course for identified Corporate Procurement Officers. • One of the two Modern Apprentices completed their Level 3 Procurement diploma ahead of schedule. • Personal Development Plan completed for all staff, and targeted eLearning (including mandatory training on core procurement policies) rolled out. Over 400 hours of continued professional development training was undertaken by the central procurement team. • Selected managers participate in the First Line Management training programme. • Selected managers participate in the corporate 'Braver than Before' Programme. • Commencement of Practitioner course via Scotland Excel Academy for 4 learners.	• Continue to utilise Scotland Excel Academy and other relevant offerings for ad-hoc training/development requirements. • Support officers to complete CIPS Level 4 and consideration of further advancement to Levels 5 & 6 (or alternative offering via Scotland Excel Academy (Expert Practitioner). • Second Modern Apprentice to complete their Level 3 Procurement within target timescale. • Engage with Police Scotland to pursue training in relation to Serious Organised Crime in a procurement context. • Engage with colleagues from HR (Organisational Development team) to facilitate Insights Discovery training. • Consider ongoing/continued team development opportunities.

			• Participated in national training opportunities via Scotland Excel Academy (Commercial Improvement Programme), with 2 Fife Council Procurement team members delivering 2 presentations for 'Pre-Market Engagement' session. • Peer learning sessions were conducted for staff with Delegated Procurement Authority across the Council to share knowledge and reinforce good practice. topics covered, including the Scheme of Tender Procedures and low-value tender procedures.	
3.5	Effective governance, improved compliance and ensuring best practice utilised and best value achieved.	**G**	• Governance and compliance arrangements maintained through ongoing use of the Procurement Review Board and monitoring of the Delegated Procurement Authority list. • A review of standard documentation was undertaken to reflect emerging regulatory changes, including the Disclosure (Scotland) Act 2020 and early-stage consideration of UK Procurement Reform requirements. • Regular updates provided to staff on changes in legislation, statutory guidance, and best practice, supported by routine monitoring of audit actions and risk registers. • A review of Fife Council's Terms & Conditions commenced. • Audit actions and risk register are routinely updated.	• Monitor compliance with the Scheme of Tender Procedures and embed consistent application across services. • Deliver targeted training and briefings, particularly where non-compliance or regulatory changes are identified. • Progress both minor and full review of the Scheme of Tender Procedures to reflect legislative updates and any policy/process related amendments. • Continue to update standard documentation and governance processes to ensure ongoing compliance with evolving legislation and best practice. • Complete review and publish updated Council Terms & Conditions

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
3.6	Continuous Improvement	G	• A structured supplier feedback mechanism was introduced through post-tender MS Forms surveys, enabling systematic capture of feedback on procurement processes. Outputs from these surveys were reviewed and informed targeted process improvements to enhance the bidder experience. • Lessons learned were recorded and any appropriate amendments to process were applied. • The Procurement team has begun its AI journey by enabling access to tools such as M365 Copilot, exploring pilot opportunities to improve efficiency and laying the foundations for future adoption through emerging strategy and governance development.	• Analyse supplier feedback responses to identify recurring themes and improvement opportunities. • Use insights from feedback to refine procurement processes, documentation and guidance. • Expand use of continuous improvement mechanisms across procurement activities. • Review/amend customer and supplier feedback process, e.g. consider a corporate wide Procurement function customer satisfaction survey instead of in response to specific procurements. • Identify and deliver targeted training where gaps or recurring issues are identified. • expand use of AI through targeted pilot projects and practical use cases–such as due diligence, market analysis, and document preparation–while embedding appropriate governance, human oversight, and alignment with emerging organisational AI strategy and policies.
3.7	Procurement and Commercial Improvement Programme (PCIP)	G	• The procurement function built on its Procurement & Commercial Improvement Programme (PCIP) assessment completed in March 2024, with results showing improvement across several assessed areas. This reflected continued investment in team development and process refinement.	• Continue to embed assessment outcomes to identify targeted areas for improvement. • Develop and implement an action plan to address identified gaps and further improve performance. • Monitor progress against improvement actions in preparation for any next iteration of PCIP/alternate assessment cycle.

Strategic Driver 4

Effective Procurement Policy, Guidance and Tools

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
4.1	General	G	• Fife Council's procurement policies have been kept current with national changes. • Over the last year, the team updated the internal guidance notes to reflect the latest Scottish Government policy notes, e.g. Fair Work First guidance. • Document log is routinely maintained with document review prompts being actioned accordingly.	• Continue the comprehensive review of all standard templates (e.g. Procurement Strategy Documents, Pre-Qualification Questionnaires, contract terms) to ensure they reflect the latest legislation and Council priorities. • A target to launch updated templates and process maps by a certain date, following any new Scottish Government procurement legislation or policy note. • Develop/enhance processes and guidance around Serious Organised Crime. • Evaluate the use of AI, assessing risks and benefits.
4.2	Effective Procure to Pay (P2P Processes and Data)	A	• Progress was made in leveraging technology: continuous improvement in relation to capturing more supplier data (such as Real Living Wage payment status, community benefit outputs, etc.) so that these can be reported on. • Ongoing use of Retrospective Checking processes Amber status as use of varying systems/reporting tools is disjointed and requiring significant manual recording and maintenance.	• Explore additional Oracle P2P functionality and wider technology that could automate some compliance checks or spend analysis currently done manually. • Begin to develop a high-level manual to bring together purpose and dependencies of various tools in use – e.g. PCS, PCS-T, Oracle Cloud (and offline such as MS Lists, spreadsheets), etc. • Review of current P2P Processes including Retrospective checking

Objective	Action	RAG Status	Progress Summary	APR Next Steps 26/27 and beyond
4.3	Effective Risk Management	G	• Functional/category/contract risks captured through formal risk management procedures and routinely reviewed on a quarterly (or interim review if/as required) basis. • Ongoing supply chain monitoring provides insight into emerging risks such as the geo-political impacts resulting from conflicts. Share insights with Finance/service areas and consider mitigation strategies. • Annual Conflict of Interest check across the Procurement team, with refreshed declarations where appropriate. • Declaration of agreement to terms and conditions and compliance with the Purchasing Card guidance included in application process and retrospective confirmation with all existing cardholders. This also provided opportunity to cleanse areas of non-activity.	• Refresh of Fraud Prevention/Awareness Sessions for procuring staff, in conjunction with Corporate Fraud colleagues. • Engage with Police Scotland to introduce potential police checks into the procurement process. Session on Serious Organised Crime – awareness raising and identification of further mitigations/action, e.g. declaration of non-involvement with Serious Organised Crime into tender documentation. • Purchasing Cards – move to Mastercard product, providing increased reporting and reconciliation controls.
4.4	Working Collaboratively	G	• The procurement team collaborated with Economic Development colleagues on supplier development events. • Representation on strategic boards, e.g. Economy and Community Wealth Building Board and Life Chances Plus Strategic Group, Affordable Housing Board and Scrutiny Group, ensuring that progressive procurement is incorporated.	• Continue to engage with Fife Partnership organisations on a strategic and operational level. • Identify areas for joint procurement with other public bodies. • Seek opportunities for joint procurement initiatives (as noted earlier for Driver 2). It will also explore technology to support the “front-end” of procurement – i.e., tools or platforms that improve the experience for the community and suppliers.

Customer Satisfaction Surveys – Highlights

Fifteen responses received. Quantitative questions – results:

Question	**Result/Average Score out of 5 (rounded to two decimal places)**
Did your procurement exercise keep to the projected timetable for tender issue?	Yes – 12 No – 1 Blank - 2
How would you rate the service provided in preparation for the tender exercise, i.e., contract strategy and tender documentation drafting (may also have been referred to as Procurement Summary Report?	4.77
How would you rate the support provided during the evaluation process?	4.84
How would you rate the quality of the content presented in the evaluation and award report (may also have been referred to as Procurement Summary Report/PSR), explaining the process and providing a recommendation?	4.83
How would you rate the ease of contact with relevant procurement staff?	4.93
How would you rate staff helpfulness in relation to the procurement activity/support?	4.93
How would you rate your satisfaction with the procurement activity as a whole?	4.93
Do you believe you got the best value outcome?	Yes – 13 Blank - 2

Note: it is acknowledged that the responses are a small set of results and consideration will be given for a more generic customer satisfaction survey for the procurement function as a whole (rather than in response to specific procurements). This is noted in 2.3 and 3.2 of this Appendix.

Procurement Feedback – Key Themes (Qualitative Comments)

☑ What's working well

Helpful & professional staff (mentions: 19)

Easy to contact + quick responses (mentions: 17)

Strong support through tender docs / evaluation (mentions: 9)

⚠ Opportunities to improve

More clarity/training requested on end-to-end process (mentions: 16)

Delays/long timescales raised (mentions: 11)

Workload/resourcing impacts timelines (mentions: 4)

🎯 Suggested actions (from recurring comments)

Overall, the feedback indicates that stakeholders value the professionalism, responsiveness and practical support provided by Procurement. The main improvement themes are around clearer guidance on the procurement process, more predictable timescales and better visibility of resourcing pressures.

💬 Representative quotes

"Only a small number of officers in *our* team have experience of engaging with Procurement and procuring consultants - a general overview of process/requirements/contacts etc. would be helpful to build capacity.

"…. extremely helpful, professional and knowledgeable. ... project management skills are challenged by our occasional lack of engagement but always comes in on time. All credit to …"

"Things could perhaps move a bit quicker but that is just down to workload."

Annual Procurement Report Template 2025/26 ANNEX A

NOTE: reference to contract is also to be construed as meaning a framework agreement

1.	**Organisation and report details**	
a)	Contracting Authority Name	Fife Council
b)	Period of the annual procurement report	1st April 2025 to 31st March 2026
c)	Required by s18 Procurement Reform (Scotland) Act 2014 to prepare and annual procurement report?	Yes
2.	**Summary of Regulated Procurements Completed**	
a)	Total number of regulated contracts awarded within the report period	293
b)	Total value of regulated contracts awarded within the report period	£860,584,280
c)	Total number of unique suppliers awarded a place on a regulated contract awarded during the period	525
	i) How many of these unique suppliers are SMEs	394
	ii) How many of these unique suppliers are Third sector bodies	18
3.	**Review of Regulated Procurements Compliance**	
a)	Number of regulated contracts awarded within the period that complied with your Procurement Strategy	284
b)	Number of regulated contracts awarded within the period that did not comply with your Procurement Strategy	9
4.	**Community Benefit Requirements Summary (Use of Community Benefit Requirements in Procurement):**	
a)	Total number of regulated contracts awarded with a value of £4 million or greater	43
b)	Total number of regulated contracts awarded with a value of £4 million or greater that contain Community Benefit Requirements.	40
c)	Total number of regulated contracts awarded with a value of less than £4 million that contain Community Benefit Requirements	197
	Key Contract Information on community benefit requirements imposed as part of a regulated procurement that were fulfilled during the period:	
d)	Number of Jobs Filled by Priority Groups	589
e)	Number of Apprenticeships Filled by Priority Groups	15
f)	Number of Work Placements for Priority Groups	7
g)	Number of Qualifications Achieved Through Training by Priority Groups	6
h)	Total Value of contracts sub-contracted to SMEs	£26,255,299
i)	Total Value of contracts sub-contracted to Social Enterprises	Unknown
j)	Total Value of contracts sub-contracted to Supported Businesses	Unknown
k)	Other community benefit(s) fulfilled	£360,988

5.	**Fair Work and the Real Living Wage**	
a)	Number of regulated contracts awarded during the period that included a Fair Work First criterion.	293
b)	Number of unique suppliers who have committed to pay the real Living Wage in the delivery of a regulated contract awarded during the period.	447
c)	Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract during the period.	118
6.	**Payment performance**	
a)	Number of valid invoices received during the reporting period.	761,227
b)	Percentage of invoices paid on time during the period ("On time" means within the time period set out in the contract terms)	96.71%
c)	Number of regulated contracts awarded during the period containing a contract term requiring the prompt payment of invoices in public contract supply chains.	293
d)	Number of concerns raised by sub-contractors about the timely payment of invoices within the supply chain of public contracts.	1
7.	**Supported Businesses Summary**	
a)	Total number of regulated contracts awarded to supported businesses during the period	1
b)	Total spend with supported businesses during the period covered by the report, including:	£1,279,997
	i) spend within the reporting year on regulated contracts	£318,886
	ii) spend within the reporting year on non-regulated contracts	£961,111
8.	**Spend and Savings Summary**	
a)	Total procurement spend for the period covered by the annual procurement report.	£723,602,648
b)	Total procurement spend with SMEs during the period covered by the annual procurement report.	£367,884,805
c)	Total procurement spend with third sector bodies during the period covered by the report.	£82,201,605
d)	Percentage of total procurement spend through collaborative contracts.	48%
e)	Total delivered cash savings for the period covered by the annual procurement report	£3.111m
f)	Total non-cash savings value for the period covered by the annual procurement report	£13.896m
9.	**Future regulated procurements**	
a)	Total number of regulated procurements expected to commence in the next two financial years	214
b)	Total estimated value of regulated procurements expected to commence in the next two financial years	£836,267,179